

## EvSum322

# TECHNICAL COOPERATION FOR GRAIN STORAGE: THE BULOG - TDRI COLLABORATION 1975-1985: AN EVALUATION

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## The Programme

A programme of aid has been provided for a decade through what is now the Storage Department of the Tropical Development and Research Institute (TDRI) to Bulog, the Indonesian Food Logistics Agency. The project comprised 330 person-months of technical cooperation with equipment support and the training of 30 or so Bulog employees at TDRI, Slough. The programme cost £1m at current prices, £1.45m in 1984 prices. The programme is continuing.

## The Evaluation

An evaluation team of Consulting Engineer, Entomologist, and Economist made a field visit in March 1985.

## The Main Findings

- Active programme management from the UK and the receptiveness and cooperation of Bulog were key factors in the success. The association has been productive, well managed, relevant, and effective.
- A cadre of scientific qualified management was trained both in the UK and locally.
- There have been achievements in storage science and management of worldwide relevance.
- Scientific work has been successful despite some early problems in the construction and operation of an experimental go-down.

## Lessons

- The TDRI/Bulog relationship should be encouraged since it offers potential benefits worldwide.
- Broader terms of reference, encompassing the responsibilities of both partners, should be created.
- Active management, typical of this programme, ought to become characteristic of other technical cooperation relationships.
- TDRI Storage Department needs to develop capital project management skills.

- The terms of contract for the supply of equipment should always be examined carefully.
- Investigation should be made of alternative housing for Slough based courses.
- The level of stipend for students needs review.
- Training in economics for TDRI Storage Department personnel and the writing of cost-effectiveness issues into the terms of reference of technical cooperation appointments are necessary.