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Shoreline Response

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Criteria for Tier 3 Response

- Beyond the resource capability of LA ('s)
- Central Government support required
- Must be agreed / endorsed by MCA

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Why move away from SRC?

- NCP command and control structures were developed for maritime incidents prior to civil contingency arrangements established
- CCA arrangements now embedded in emergency response
- Structures unique for this incident type began to cause confusion for some
- Feedback received from NCP refresh consultation

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Shoreline Response Centre

- How many people have been required in an SRC?
  - (core team only)
  - ROSE BAY – 40-50
  - BRAER - 40 - 60
  - SEA EMPRESS – 50-70
  - MSC Napoli - 0
- Plus many hundreds in the field

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Important elements to consider

- Links to other response units– Marine Response Centre and Salvage Control Unit/Operations Control Unit
- Response & Recovery can be long drawn out and technical
- Some aspects of response may link to parallel structures e.g. major public health threat
- Need a flexible approach, easily scale up/down the response
- CCA structures vary across Administrations

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Once Tier 3 is agreed:

- LA take the lead for shoreline response
- LA provide and finance their own resources
- All MCA resources and support (including those which MCA may contract in) are made available to LA ('s) free of charge

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Strategic Coordinating Group

- Determine extent of problem
  - Pollution aspects may only be part of response
- Identify short, medium and longer term issues for Tactical/Recovery groups to consider
  - Timescales of 1-3, 3-10 and beyond 10 days

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SCG considerations

- To assess the threat, determine priorities, define strategy and objectives
  - Liaise with Environment Group (EG)
- Ensure a coordinated and integrated response
- Monitor progress against the agreed strategy and adjust as necessary
- Agree press releases and attend press briefings
  - Focal point for briefing of elected members, Ministers, VIPs, media, public

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SCG members

- Senior Police or Local Authority Chief Executive lead
- Senior representatives with executive authority from each of the key organisations involved in the local response.

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Role of the Tactical Coordinating Group

- Determine significant risks
- Best deployment of resources
- Technical reasonableness
- Waste minimisation
- Best incorporation of environmental advice to the clean-up ops overall on a site by site basis
- Resist knee jerk reaction

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Recovery Coordinating Group

- Majority of clean-up will take place in the recovery phase
- Established as soon as possible
- Run concurrently until SCG/LRP hands over control to the Recovery Coordinating Group
- Recovery strategy usually implemented by various functional sub-groups

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Role of the Recovery Coordinating Group

- Determine appropriate clean-up techniques
- Allocate resources
- Communicate decisions to local Beachmasters
- Monitor the progress of operations and brief the SCG/RCG
- Draw up a waste disposal plan
- Ensure Health and Safety requirements are met

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RCG members

- LA designated *Chief Oil Pollution Officer*, MCA and Chairs of the various Groups, as a minimum
  - **Clean-up contractors representative**
  - **ITOPF, Oil Company by invitation**
- Essential that members of the team have the authority to agree actions and spending

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Key functions of recovery

- operations to clean up the shoreline
- management of the waste created by the spill
- health and safety advice
- procurement of necessary resources
- maintenance of accurate records
- environment and public health advice
- media management
- management of wider implications, such as impact on local businesses

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Shoreline Management Group

- Composed of the chairs of the functional sub-groups:
  - Technical Group
  - Waste Management Group
  - Health & Safety Group
  - Procurement & Finance Group
- Proportionate to nature and scale of incident

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Recovery Coordinating Group

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Technical group

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- Direct and implement the operational response
- Assess and report on extent of pollution
- Develop shoreline protection strategies
- Develop options for clean-up of pollution
- Transmit decisions and instructions to Beachmasters
- Monitor progress of operations
- Ensure resources are allocated reasonably

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Waste Management group

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- Advise to minimise waste production
- Ensure waste segregation
- Anticipate waste volumes
- Develop temporary storage areas
- Develop intermediate storage sites
- Identify recovery/treatment/disposal options
- Manage the transportation of waste

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Health & Safety group

- Develop an overall H&S strategy
- Ensure that proper H&S procedures are in place for all shoreline clean-up operations
- Ensure that Beachmasters have sound understanding of H&S regulations and practice and carry out regular H&S briefings on site
- Ensure that H&S risk assessments have been carried out and are implemented on a site by site basis

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Procurement & Finance group

- **Function**
  - Obtain the necessary resources and dispatch them to the agreed beaches
  - Monitor the levels of deployed resources
  - Recover and re-deploy resources as they become surplus to requirements
  - Inform the TCG of any resources shortfall
  - Ensure that finances and/or contracts are available to implement the decisions of the TCG

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Record Keeping and Cost Recovery

- Exhaustive records essential
- What we did, and why, with what, how much ……
- Otherwise – we may jeopardise cost recovery
- Further information covering cost recovery on Thursday morning

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Role of the Beachmaster

- The TCG/RCG is the 'executive function' of shoreline clean-up
- A Beachmaster is the operations manager at the front line of the response
  - Implements the clean-up strategy devised by the TCG/RCG
  - Reports back on progress and problems

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Shoreline Response contingency plan

- Your arrangements for TCG/RCG?
- Accommodation identified?
- Who would chair?
- "Joint" response with neighbouring SCG?
- Other functions
  - Wildlife Response
  - Helpline

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Cross border response

- Major spill likely to affect more than one local authority
- Has the LA put arrangements in place for response with neighbours?
- Are details within contingency plan?

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