

Key to the MDR One Page Assessment Summaries

The MDR Assessment framework

The MDR Assessment Framework is made up of 16 separate **Assessment Questions**, which are grouped into 6 different areas, known as **Components**. The first three components together make up the '**Match with UK Priorities Index**'. Components four to six collectively make up the '**Organisational Strengths Index**'. The different parts of the MDR assessment framework are shown below.





Multilateral agencies were awarded a score between 0.5 and 4 for each of the 16 assessment questions, with scores taking half point values beginning at 0.5 and going up to 4 (i.e. 0.5, 1, 1.5, 2, 2.5, 3, 3.5, 4). Questions were assessed and scored using the labels shown below, chosen to suggest progression of performance.

Assessment Question Scores and Descriptors

Descriptor	Score
Strong	4
Satisfactory +	3.5
Satisfactory	3
Weak +	2.5
Weak	2
Unsatisfactory +	1.5
Unsatisfactory	1 or less

Assessment question scores were averaged together to produce scores for each agency for each of the six components; for its match with UK priorities; and for its organisational strengths. The formula used for calculating these component and index scores is shown within the MDR Assessment Framework diagram below. Unlike the assessment question scores, component and index scores were categorised using a four colour traffic light categorisation. The table below shows the thresholds chosen for each traffic light rating, along with the descriptor used.

Component and Index Scores and Descriptors

Descriptor	Traffic Light	Score
Very Good		3.01 to 4
Good		2.51 to 3.0
Adequate		2.01 to 2.5
Weak		0 to 2.0

DFID Funding Chart

The funding chart included on each summary assessment page shows DFID's latest published multilateral core and bilateral through multilateral Official Development Assistance (ODA) to the organisation, as included in our National Statistics release, 'Statistics on International Development'. This data is based on payments made in each calendar year.

UK Burden Share

This is the UK's latest burden share, and represents our core funding to the agency as a proportion of all of the core funding it received. Depending on the frequency with which we provide funding to the agency, the burden share could relate to a specific year, a biennium or to a particular replenishment. This has been made clear in the text.

MDR Assessment Framework Structure

Index	Component	Assessment Question
Match with UK Priorities (average of 1+2+3)	1. What it does (average of A+B)	A: Critical role: does the agency have a critical role in delivering DFID's Strategic Objectives, including achieving the Global Goals and improving resilience and response to crises?
		B: Comparative advantage: does the agency provide an advantage over UK bilateral aid?
	2. How it Delivers (average of C+D+E+F)	C: Partnership: does the agency work well with others to achieve UK and international development outcomes?
		D: Leave No-one Behind: does the agency take action to meet the Global Goal to leave no-one behind?
		E: Gender: does the agency ensure a suitable focus on girls and women in its policies, investment choices and partnerships?
	3. Where it works (average of G+H)	F: Climate: does the agency support 'climate smart' development , and resilience to disasters and other climate shocks?
		G: Geography and Resources: does the agency work in the right places for its particular role and mandate, informed by an appropriate graduation strategy?
		H: Performance in fragile states: does the agency perform well in fragile and conflict-affected states?

Index	Component	Assessment Question
Organisational strengths (average of 4+5+6)	4. Results and value (average of I+J+K+L)	I: Results: does the agency demonstrate delivery against results and objectives?
		J: Controlling Costs: does the agency take action to drive down costs to secure value for money?
		K: Efficiency: does the agency demonstrate efficiency in managing its operations and programme and investment choices?
		L: Human Resources: does the agency deploy Human Resources for maximum impact?
	5. Risk and assurance (average of M+N)	M: Risk and assurance: does the agency promote risk management and assurance in its corporate governance?
		N: Fraud: does the agency prevent, detect and take sanctions against fraud and corruption?
	6. Transparency and accountability (average of O+P)	O: Transparency: does the agency strive to exceed global aid transparency standards?
		P: Accountability: Is the agency accountable to partner governments or clients and beneficiaries through all of its work?

United Nations Educational, Scientific and Cultural Organisation (UNESCO)

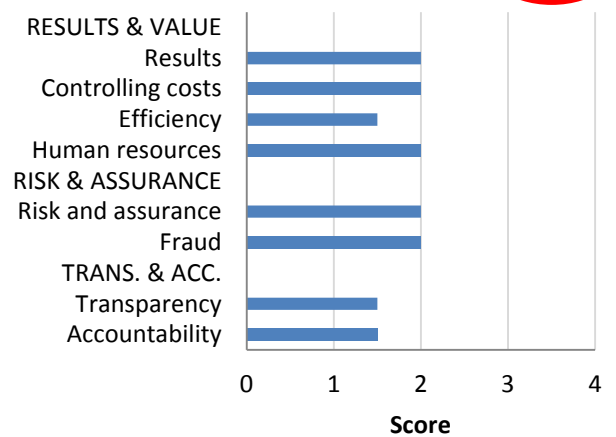
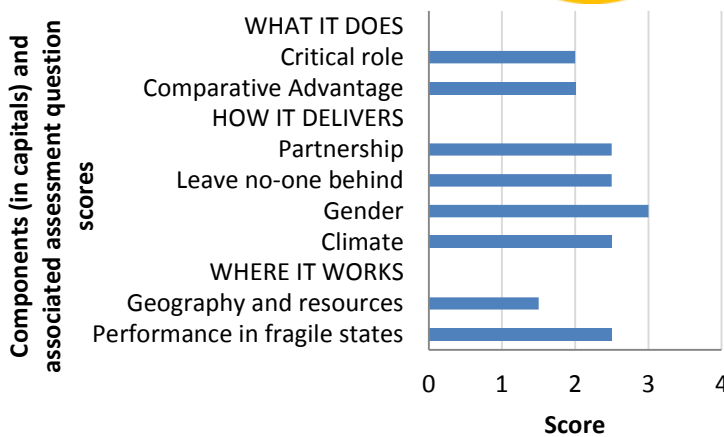
Assessment Summary: UNESCO's remit covers education, science, communication and culture. Sixty per cent of its budget is spent on international development activities, while the rest supports activities that are beyond the scope of Official Development Assistance and more relevant to other UK government departments. UNESCO's work on education has the closest fit with DFID's objectives. Its standard-setting and technical assistance have the potential to drive faster progress on learning outcomes, strengthen the drive behind the Leave No-one Behind agenda, and accelerate the use of information and communications technology in education.

UNESCO has areas for further improvement including: implementing agreed governance reforms more swiftly; further strengthening risk and assurance processes; targeting and managing resources (human and financial) in response to shifts in strategic priorities; redesigning the field network so that it works in the right places; and deepening accountability to partners at the organisational and leadership level.

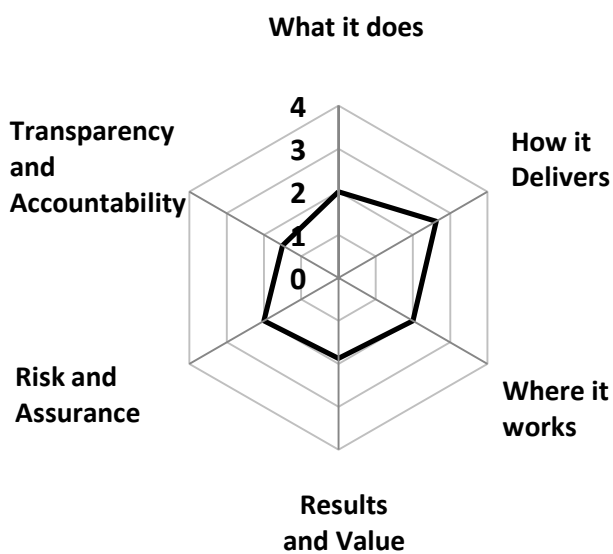
Since the 2013 MAR Update, UNESCO has taken steps to implement some reforms in relation to governance and value for money, especially in response to funding cuts.

Match with UK Priorities Index: Adequate

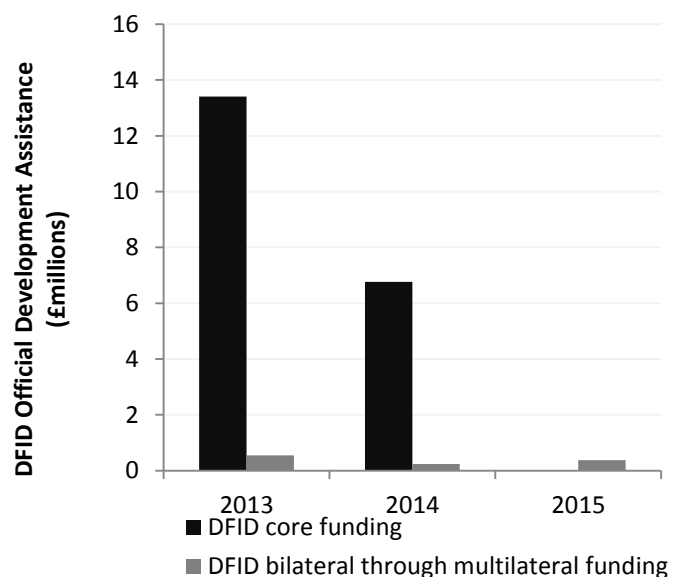
Organisational Strengths Index: Weak



Performance by Component



DFID Funding



UK Engagement: UNESCO is a specialised agency of the United Nations with its own Governing Board, of which the UK is a member. Total core funding is approximately £10 million per calendar year and our burden share in 2016 is 5.3%. The UK is represented at UNESCO by a small delegation, which manages all UK Government Departments' interests. The UK Department for Culture Media and Sport pay an annual contribution to UNESCO for the World Heritage Convention. DFID also make voluntary contributions for the Education for All Global Monitoring Report, and the UNESCO Institute of Statistics, both of which have their own governing boards and accounts.

* Support to UNESCO continued during 2015, payments were made during 2016.