

SOC LOCAL PARTNERSHIPS BULLETIN

Working together to tackle serious and organised crime

Welcome

Welcome to the fourth edition of our Serious & Organised Crime (SOC) Local Partnerships Bulletin, developed to share good practice from across law enforcement and the public, private and voluntary sectors. We hope these articles will form the basis for practitioners and policymakers to interact and share information to help develop both local activity and national policy that will protect the public from Serious and Organised Crime.

This edition 'spotlights' the work of the West Midlands Police Prevent Team and their development of 'Operation Jigsaw' which accesses different approaches to preventing SOC. Information sharing remains key to partnership working, as demonstrated by the CSE conference in Halifax. We also highlight a new CPS library of successful 'SCPO' applications. Also showcased are new initiatives such as the anti-slavery partnership in the south west and the active role organisations involved in preventing SOC can play within the Troubled Families Programme. Finally we share Devon and Cornwall's thematic approach to local profiles.

For more information about the Government's response to serious and organised crime please see the Serious and Organised Crime (SOC) Strategy 2013. The SOC Local Partnerships Bulletin is released on a quarterly basis by the Home Office's Strategic Centre for Organised Crime, part of the Office for Security and Counter Terrorism (OSCT) and is available online. If you have an article which you would like to feature in a future edition, please email the submission form found here to the team mailbox below. If you have any further feedback/suggestions or questions, please contact your usual SCOC contact or the SCOC Local Partnerships mailbox at: SCOC.localpartnerships@homeoffice.x.gsi.gov.uk



IN THE SPOTLIGHT

Operation Jigsaw

West Midlands Police, with support from Cambridge University developed a randomised control trial to prevent Serious and Organised Crime. Codenamed Operation Jigsaw, the trial will:

- Assess the ability of law enforcement to predict, and put into place, treatments to those most at risk of becoming involved in SOC.
- Assess the tactics most successful in discouraging participation in organised crime and who is the most suitable agency to deliver those tactics.

Eight hundred individuals have been identified through a methodology supported by Cambridge University and allocated to one of four cohorts below.

- A control cohort – where no intervention is provided;
- Police intervention – Addressing any issues which may be a pathway into SOC. They will receive a tailored Prevent approach to address identified pathways in addition to preventative enforcement to stifle criminal activity and control offending.
- Partner agency intervention – nominals will attend bespoke SOC courses developed and delivered specifically for this operation by Victim Support, focussed on addressing offending triggers.
- Social media intervention – To enable nominals to be contacted, highlighting positive role models, yet also reinforcing consequences of engaging in SOC.

For further information please contact Ronan Tyrer r.tyrer@west-midlands.pnn.police.uk

West Midlands Police Prevent Team

The aim of the Prevent team is to provide West Midlands Police with a service offer consisting of two elements:

An intelligence led team with operational focus on preventing those who are vulnerable to engaging in Serious and Organised Crime. This focuses on Orders and Legislation, Partnerships, Intelligence, Interventions and Enforcement.

Operationalise Operation Jigsaw, a randomised control trial to identify if law enforcement can identify those vulnerable to SOC and to provide an evidence base as to what prevent treatments work effectively.

Led by Detective Inspector Ronan Tyrer, two individual teams work alongside

each other to deliver Prevent tactical options in support of sanctioned bids. The bids address local concerns around individuals, groups and locations that would benefit from a Prevent approach.

- Prevent tactical approaches follow national guidance:
- All relevant partners working together.
- Developing a tailored response to local problems, and;
- Make better use of existing programmes.



SUCCESSFUL INITIATIVES

Asset Recovery (ARIS)



2015/16 saw record breaking performance in asset recovery, with £255m recovered from criminals under the Proceeds of Crime Act 2002, and £37m paid to victims in compensation. Over £1bn has now been taken off offenders since April 2010.

This year has seen a number of new initiatives start to bear real fruit – the Asset Confiscation Teams, and the work led by the NCA on enforcement of the most serious confiscation orders, together with the changes in the Serious Crime Act 2015 are indicative of the importance of financial investigation in ensuring that crime doesn't pay.

The Asset Recovery Incentivisation Scheme (ARIS), now in its 10th year, was set up to redistribute criminal assets through the agencies that are involved in recovering them. Law enforcement agencies receive between £80m-£90m each year, which is reinvested in asset recovery and crime prevention work. Some money is also allocated locally to projects that benefit the local community. Some recent examples include therapeutic support to young people affected by crime in West Yorkshire and a skate park for youngsters in Wales.

For further information please contact Alison Moore Alison.Moore@homeoffice.x.gsi.gov.uk

The Anti-Slavery Partnership

The Anti-Slavery Partnership (ASP) promotes effective multi-agency working across the South West with a vision to bring human trafficking and modern slavery to an end. The ASP supports victims and disrupts criminal activity by supporting the response to incidents of trafficking and slavery through a collaborative effort.

The framework consists of a South West Regional Board and local ASPs. The local board brings together agencies with a local responsibility whilst the regional board consists of chairs of local partnerships and agencies with regional responsibilities.

This ensures both the local and regional picture are understood and feed into the national structures countering Serious and Organised Crime.

The perpetrators of slavery and trafficking respect no territorial boundaries. This model has been developed to ensure effective information sharing, best practice and a comprehensive, united response to slavery locally, regionally and nationally.

Current engagement between national policing, the Modern Slavery Strategic threat group, the PCC Modern Slavery Network and the Home Office will establish if this model can be replicated across the UK.

For an example of their work please see the following [case study](#).

**ANTI-SLAVERY
PARTNERSHIP**

TACKLING CRIME

Ensuring Crime doesn't Pay



The Team Award was won by Operation Paste, a joint operation between the North East Regional Asset Recovery Team, HMRC and NHS Protect that successfully prosecuted a corrupt NHS manager and accomplices who were awarding contracts to companies run by families and friends who then billed the NHS with inflated invoices. The defendants were found guilty of money laundering and fraud relating to a £3.5m loss to the NHS.

Excellence in financial investigation was rewarded at the annual Keith Hughes Awards, presented at the annual SOCEX conference in Kenilworth. The worthy individual winner this year was Grant Bailey, who was a financial investigator on an operation to dismantle an organised crime group, using previously unused Gangmasters Licensing Authority legislation. The conviction was a landmark and Grant drew praise from the judge for his tenacity in an enquiry that lasted more than 2 years and identified criminal benefit of more than £3m.



Organised Immigration Crime Responses

The Home Office response to Organised Immigration Crime (OIC) is a priority for law enforcement, following the unprecedented levels of clandestine entries at Calais and continuing high levels of mass migration. The Home Office have established an Organised Immigration Crime Taskforce to disrupt people smugglers in source and transit countries, enriching our intelligence picture on the root causes of OIC affecting the UK. The Home Secretary signed the UK-France Declaration to strengthen our cooperation with French counterparts to tackle organised and opportunistic criminals facilitating illegal entry to the UK.

Members of National Strategic Tasking and Co-ordinating Group recently agreed an enhanced response to OIC. Policing responsibilities at local, regional and national levels are now as follows:

- Ensuring intelligence relating to diaspora communities is captured and shared
- Scene preservation and initial investigation when attending incidents (such as lorry drops)
- Capturing intelligence on OIC as per the national intelligence requirement
- ROCUs to develop intelligence and investigate Organised Crime Groups involved in OIC

For further information on OIC, please contact OICPolicy@homeoffice.x.gsi.gov.uk (policy) or IOR.south@nca.x.gsi.gov.uk (National Intelligence Hub)

ULRs: OICPolicy@homeoffice.x.gsi.gov.uk (policy) IOR.south@nca.x.gsi.gov.uk



GUIDANCE

A new chapter: Serious Crime Prevention Orders

Serious Crime Prevention Orders (SCPOs) are court orders imposed to prevent and disrupt further offending by Serious and Organised criminals. Breaching an SCPO is a criminal offence carrying a sentence of up to five years in prison. In April, the Crown Prosecution Service (CPS) published a multi-agency SCPO precedent library on line. The library currently contains over a hundred clauses from successful SCPO applications imposed by the courts, helping law enforcement draft consistent, proportionate and effective SCPO applications.

Christina Manicom, Policy Advisor, CPS said

“**SCPOs are an important tool and the precedent library is a useful resource when considering the most appropriate terms to make sure any order achieves the maximum impact in deterring and disrupting future offending.**

The library can be found [here](#).

For more information on the precedent library please contact the CPS on 0203 357 0121 or national.SCPOmailbox@cps.gsi.gov.uk. **The library is a living document so please send details of any new, successful SCPOs to the CPS mailbox above.** For other information on SCPOs please contact Nick Barnett, Strategic Centre for Organised Crime, Home Office, at 0207 035 0766 or Nick.Barnett1@homeoffice.x.gsi.gov.uk



Early Learning

- Troubled Families Programme and Serious and Organised Crime



- Police identify at-risk families and highlight these to the Troubled Families Co-ordinator. Durham Constabulary refer all families with children linked to an organised crime group for consideration.
- Police officers can work alongside key workers to provide additional support to the family and to agencies working with them. This has been trialled in Bristol, Liverpool and Durham.
- Greater Manchester Police use dedicated key workers with families identified as involved with mapped Organised Crime groups through Operation Bank.

Under the expanded Troubled Families Programme, families at risk of involvement in Serious and Organised Crime can be nominated for referral to the programme. A report has been developed, setting out early learning from 5 local areas on identifying and supporting at-risk families, utilising collaboration between Troubled Families Programmes and police. Findings include:

The guidance will be available on POLKA and will be e-mailed out as a web link to stakeholders in the near future.

For more information on the troubled families program please contact the SCOC local partnerships mailbox at scoc.localpartnerships@homeoffice.x.gsi.gov.uk

INFORMATION SHARING

CSE Conference, Halifax

On March 18th 2016 at the Shay Stadium in Halifax, West Yorkshire, Crimestoppers, in partnership with West Yorkshire Police, held a conference launching their 'CSE (Child Sexual Exploitation) Offender' campaign. Over 200 professionals from across the county had the opportunity to listen to a range of expert speakers on CSE, focusing on learning about offender behaviour and the signs to look out for in their day to day work.



Crimestoppers encouraged the attendees to utilise the materials in an 'ambassador' style scheme. This provided partners with a useful toolkit (leaflets, posters, banner stands and a mini-documentary) that sets out the warning signs for CSE.

If partners identify that someone may know information about CSE, but are reluctant to pass that information on, they can now signpost that individual to Crimestoppers and encourage them to disclose their information anonymously.

For more information on this scheme please contact Gemma Wilson at Crimestoppers. (Gemma.Wilson@crimestoppers-uk.org).



Female Pathways into Serious and Organised Crime



Criminal Pathways research continues to identify an increasing number of woman being drawn into SOC. There is a knowledge gap of "what works" in Preventing and Diverting women away from SOC and the aim is to help reduce this. Research from Bedfordshire police, conducted with female offenders and agency professionals has provided further insight into the issues.

Key findings:

- Women didn't regard their own criminality as SOC, seeing themselves as both victims and perpetrators.
 - Pathways were significantly linked to local social and geographical influences and interpersonal relationships.
 - Referral and assessment often focussed on a "single lens" approach as opposed to holistic understanding of SOC influences affecting the women.
 - Current service provision needs enhanced co-ordination, information sharing and identification of women at risk or already involved in SOC.
 - Front line professionals need enhanced understanding of the manifestations of SOC.
 - Bespoke Interventions were viewed as critical to successful diversion.
- A copy of the report is available [here](#)

INFORMATION SHARING

Cyber Streetwise campaign #quickupdates

BE CYBERSTREETWISE.COM

On Tuesday 26 July, as part of the ongoing successful Cyber Streetwise campaign we launched our new campaign push, #quickupdates, to encourage the general public to download the latest software updates as soon as they are available.

This is the first of a series of specific campaign pushes, which will see further PR, social media and advertising peaks in the Autumn and New Year focusing on Cyber Streetwise's other core messages; using strong passwords made up of three random words and installing security software on all devices. The July launch coincided with the release of government research conducted by Ipsos MORI, exploring the number of people who fail to always download the

latest software updates. We are asked partners and stakeholders to support this activity using the hashtag #quickupdates and handle @CyberStreetwise to spread the message as far and wide as possible. A suite of social content will be shared with partners shortly, which will relate these findings to quick updates people do everyday across different interest areas.

There are lots of ways to support the Cyber Streetwise campaign over the next few months, including on Twitter (@cyberstreetwise), Facebook or join the debate in our LinkedIn Forum group. If you would like to receive the #quickupdates partner pack get in touch with us here cyberstreet@homeoffice.x.gsi.gov.uk

Multi-agency Operation: Trading Standards

Voluntary sector engagement and public contact allowed Bedfordshire Police and Local Authorities to tackle rogue trading.

Building on a long standing Local Authority initiative which designated the whole county a "No Cold Calling Zone". The Force and partner agencies including Trading Standards from Bedford Borough, Central Bedfordshire and Luton Borough joined up and used education and public engagement to stop elderly residents from becoming victims of distraction burglary and fraudulent doorstep calling practices.

Key initiatives:

- Trading Standards teams held surgeries in various town centres, advising on the 'No cold calling zones' and approved trader schemes

- Elderly residents clubs and housing were visited, distributing Rogue Trader packs to the residents
- Charity stores agreed to support vulnerable customers
- GP surgeries supported the distribution of safety information
- Teams visited vulnerable groups ensuring the protective measures reached as many people as possible

Trading Standards Enforcement officer Allan Martin and Sergeant Ben Dimmock held the first ever live Twitter Q&A, successfully providing advice and signposts for more bespoke help.

For further advice please contact: ben.dimmock@bedfordshire.pnn.police.uk



PRACTITIONER PERSPECTIVE

OP Kilimanjaro (North East Regional Specialist Operations Unit- NE GAIN)



Op Kilimanjaro' was a partnership day of action coordinated by GAIN against those involved in the illegal distribution of unauthorised decoders via pre-configured IPTV boxes

and illegal card sharing. Partners included the Regional Fraud Team, Intellectual Property Office, Federation Against Copyright Theft, Trading Standards, City of London and Local police teams. Warrants were executed, 7 suspects arrested, 77 IPTV boxes recovered and £10,500 cash was seized.

One subject had sold in excess of 1,750 preconfigured IPTV boxes allowing the purchaser to avoid subscription charges. Another provided card sharing facilities with commercial premises across the region.

Specialist agency skills identified unauthorised products entering the market. Partners

produced intelligence packages and advised law enforcement during searches, identifying and preserving evidence. This was followed by forensic examination of computers, IPTV boxes and expert witness testimony.



Peter Constantine, NE GAIN co-ordinator said:

“ This operation was an excellent display of joint partnership working delivering real impact within local communities. It has dismantled significant localised criminal markets.

For further advice please contact:
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Direct 0191-3752659 Mob 07768368113

Partners leading the way – Devon and Cornwall's approach

Devon and Cornwall Police recognised that the key challenge in producing Serious and Organised Crime local profiles (SOCLPs) and developing effective multi-agency partnerships was to secure the support of partners. Using a thematic approach for their SOCLPs, they strived to have early engagement with partners, not only to understand the nature of each specific problem but appreciate the differing priorities and resource implications facing its partners. Results from extensive consultation have now been reflected in individual Community Safety Partnership level thematic SOCLPs covering Cornwall, Devon, Plymouth and Torbay. From the very start of this process the police have been clear in their vision for SOCLPs to be used as springboards for multi-agency working across the

peninsula, with CSP Managers now taking the lead in shaping action plans and chairing thematic SOC boards.

CSP partners have welcomed the ability to lead the focus on thematic issues. Vicky Booty, the CSP Lead Manager for Torbay Council wanted to

“ Thank [Devon and Cornwall Police] for being so receptive to our partnership priorities and challenges. The thematic approach is a very welcome one to us, enabling support at a local level with development of the profile.

For further information please contact Holly Ricketts Holly.Ricketts@devonandcornwall.pnn.police.uk

