

From: Jeff Davies

Sent: 22 December 2015 18:51

To: Shaw Secretariat

Subject: Possible Structural Framework to achieve important objectives of the report

I participated in the morning working party at Manchester last week.

I mentioned the possibility of some structural, financial and legal framework which might facilitate the achievement of certain objectives and problem solutions that seemed possible to come out of the final report.

I have put the proposals for that framework down on paper for consideration by Nicola and any other relevant person on her team. They are attached.

I shall not be "precious" in the least about the proposals or feel it amiss even if they are not used in any respect at all!

I am happy to take queries or look at possible snags that anyone may identify.

Congratulations, by the way, to everyone who made the meeting so successful and enjoyable even, especially the facilitator.

With best regards,

Jeff Davies

Chair, Bolton Rail Users Group