**UK Sport/Sport England Triennial Review - Terms of Reference**

**Objective**

All public bodies are required to be reviewed every three years. In accordance with Cabinet Office guidelines[[1]](#footnote-1), the joint UK Sport/Sport England review will have two principal aims, represented by two stages:

1. STAGE 1: To provide a robust challenge for the continuing need for the functions performed by both UK Sport and Sport England, and, if there is, whether some or all of these functions should be delivered by alternative delivery models or continued delivery by a Non- Departmental Public Body (NDPB). Stage 1 will also include an examination of their respective remits and where appropriate their commercial strategy.
2. STAGE 2: If it is agreed that the functions of each should continue to be delivered by NDPBs, to review the organisational control and governance arrangements in place to ensure that they are compliant with the recognised principles of good corporate governance and delivering good value for money.

The structure, efficiency and effectiveness of the two bodies will be considered as part of both stages. This will include an assessment of how well the two bodies work together, their progress against the conditions set in January 2013 on deciding not to merge them and the scope for further savings.

**Scope**

Within this context the review will consider:

* Whether delivery of the functions continue to contribute to wider Government policy (including economic growth)
* Whether commercial opportunities are being maximised
* The ‘counterfactual’ – that is, the cost and effects of not delivering the functions
* Whether providing the functions is a justifiable use of grant in aid and lottery income, whether those functions are provided efficiently and effectively, and whether they provide value for money.
* Whether UK Sport/Sport England’s corporate governance and management arrangements are sufficiently robust and transparent

**Departmental/Governance Arrangements**

The Minister for Sport and Tourism will have oversight of the Review. Both Cabinet Office and DCMS Ministers will be asked to agree the report and recommendations before publication. A review team has been set up that is independent of both UK Sport and Sport England and the departmental sponsorship team.

Members of the Cabinet Office will be able to offer advice on commercial/marketing models and ALB governance issues on a consultative basis. A Challenge Group is being established to work alongside the review team to provide challenge to the methodology and conclusions of the review.

The review team will engage with a range of stakeholders and carry out individual interviews where appropriate. The review will start in November 2014 and is expected to publish its recommendations by Summer 2015.

1. <https://www.gov.uk/public-bodies-reform> [↑](#footnote-ref-1)