

Q4		Project ID	Project Nam	LHR.Programme	LHR.Sub-Programme		Spreadsheet Field								
		10232 10232 - 2011-2012 Minor projects - old(with EV in	10232	Term Rest & Mod	TR&M Minor Works	Asset Management	Period Estimate At Completion								
		10322 10322 - Compass Centre East Block Refurbishment	10322	Portfolio of Proj	Portfolio of Proj	Asset Management	Period Estimate At Completion								
		10323 10323 - T5 North CSA-Closed	10323	Term Rest & Mod	TR&M T4&5	N/A	Period Estimate At Completion								
		10365 10365 - T4 Baggage Reclaim Hall (R1-R7) Fit Out	10365	Term Rest & Mod	TR&M T4&5	Asset Management	Period Estimate At Completion								
		10365 10365 - T4 Baggage Reclaim Hall (R1-R7) Fit Out	10365	Term Rest & Mod	TR&M T4&5	Masterplan	Period Estimate At Completion								
		10365 10365 - T4 Baggage Reclaim Hall (R1-R7) Fit Out	10365	Term Rest & Mod	TR&M T4&5	Business Change	Period Estimate At Completion								
		10365 10365 - T4 Baggage Reclaim Hall (R1-R7) Fit Out	10365	Term Rest & Mod	TR&M T4&5	Business Case	Period Estimate At Completion								
		10377 10377 - T4 ABF 1.75 Phase II	10377	Capacity Opt.	Term. & Airf. Cap	Masterplan	Period Estimate At Completion								
		10406 10406 - Aviation Fuel Infrastructure CLOSED NOT P	10406	Capacity Opt.	Term. & Airf. Cap	Masterplan	Period Estimate At Completion								
		10429 10429 - T4 Baggage Reclaim Hall Expansion	10429	Capacity Opt.	Term. & Airf. Cap	Masterplan	Period Estimate At Completion								
		10434 10434 - Iberia move to T5 - COMPLETED	10434	Capacity Opt.	Term. & Airf. Cap	Business Change	Period Estimate At Completion								
		10442 10442 - T1-T4 Tunnel Refurbishment - CLOSED	10442	Portfolio of Proj	Portfolio of Proj	Asset Management	Period Estimate At Completion								
		10448 10448 - T5 TTS Enhancements	10448	Capacity Opt.	Term. & Airf. Cap	N/A	Period Estimate At Completion								
		10549 10549 - T4 ABF Building Works	10549	Capacity Opt.	Term. & Airf. Cap	Asset Management	Period Estimate At Completion								
		10554 10554 - T3 South Wing HVAC Replacement	10554	Term Rest & Mod	TR&M T1&T3	Asset Management	Period Estimate At Completion								
		10625 10625 - T3 Roof Works	10625	Portfolio of Proj	Portfolio of Proj	Asset Management	Period Estimate At Completion								
		10640 10640 - T3 Check-In Zone A & B Portals	10640	Term Rest & Mod	TR&M T1&T3	Business Change	Period Estimate At Completion								
		10641 10641 - T5 A380 GIDS-closed	10641	Term Rest & Mod	TR&M T4&5	N/A	Period Estimate At Completion								
		10666 10666 - Wayfinding Strategy Initiative	10666	Term Rest & Mod	TR&M X Campus	Masterplan	Period Estimate At Completion								
		10669 10669 - Heathrow Clocks - revising scope from Rol	10669	Term Rest & Mod	TR&M X Campus	Masterplan	Period Estimate At Completion								
		03353 03353 - Major Fire Appliance Replacement - CLOSED	3353	Portfolio of Proj	Portfolio of Proj	Business Case	Period Estimate At Completion								
		03428 3428X - Co2 Strategy - CLOSED	3428	Portfolio of Proj	Portfolio of Proj	Asset Management	Period Estimate At Completion								
		03809 3809X - Runway Rehabilitations Project	3809	Portfolio of Proj	Portfolio of Proj	Asset Management	Period Estimate At Completion								
		04202 4202X - Eastern Campus Airfield Taxiways and Road	4202	Portfolio of Proj	Portfolio of Proj	Masterplan	Period Estimate At Completion								
		04242 4242X - Self Service Boarder Control (ACS)	4242	Term Rest & Mod	TR&M X Campus	Business Case	Period Estimate At Completion								
		06793 6793X - Heathrow Storm Water Catchment	6793	Portfolio of Proj	Portfolio of Proj	Masterplan	Period Estimate At Completion								
		07049 7049X - JCD Media Sites	7049	Term Rest & Mod	TR&M X Campus	Masterplan	Period Estimate At Completion								
		07205 7205X - T2B NW Stands & Taxilanes - CLOSED	7205	Portfolio of Proj	Portfolio of Proj	Masterplan	Period Estimate At Completion								
		07666 7666X - Energy Infrastructure	7666	Portfolio of Proj	Portfolio of Proj	Asset Management	Period Estimate At Completion								
		07666 7666X - Energy Infrastructure	7666	Portfolio of Proj	Portfolio of Proj	Masterplan	Period Estimate At Completion								
		07666 7666X - Energy Infrastructure	7666	Portfolio of Proj	Portfolio of Proj	Business Case	Period Estimate At Completion								
		07666 7666X - Energy Infrastructure	7666	Portfolio of Proj	Portfolio of Proj	Business Change	Period Estimate At Completion								
		08452 8452X - Control Post Programme - CLOSED	8452	Portfolio of Proj	Portfolio of Proj	Masterplan	Period Estimate At Completion								
		08563 8563X - T3 Immigration Hall Refurb (Closed)	8563	Term Rest & Mod	TR&M T1&T3	Asset Management	Period Estimate At Completion								
		09105 9105X - New Model Line (formerly ATRS)	9105	Term Rest & Mod	TR&M X Campus	Masterplan	Period Estimate At Completion								
		09223 9223X - T3 Connections Security SQR (Closed)	9223	Term Rest & Mod	TR&M T1&T3	Masterplan	Period Estimate At Completion								
		09382 9382X - PiccEx Station Works - LUL - CLOSED	9382	Portfolio of Proj	Portfolio of Proj	Masterplan	Period Estimate At Completion								
		09508 9508X - T3 Pier 5 A380 Stands BAA	9508	Capacity Opt.	Term. & Airf. Cap	Masterplan	Period Estimate At Completion								
		09640 9640X - MSCP4 Structural Relife CLOSED in October	9640	Capacity Opt.	Term. & Airf. Cap	Asset Management	Period Estimate At Completion								
		09644 9644X -T4 Departures Phase 2	9644	Term Rest & Mod	TR&M T4&5	Asset Management	Period Estimate At Completion								
		09646 9646X - T4 Air India Accommodation	9646	Term Rest & Mod	TR&M T4&5	Business Change	Period Estimate At Completion								
		09651 9651X - T3 Queue Measurement-(closed)	9651	Term Rest & Mod	TR&M T1&T3	Asset Management	Period Estimate At Completion								
		09653 9653X - T3 IDL Transformation	9653	Term Rest & Mod	TR&M T1&T3	Asset Management	Period Estimate At Completion								
		09653 9653X - T3 IDL Transformation	9653	Term Rest & Mod	TR&M T1&T3	Masterplan	Period Estimate At Completion								
		09653 9653X - T3 IDL Transformation	9653	Term Rest & Mod	TR&M T1&T3	Business Case	Period Estimate At Completion								
		09653 9653X - T3 IDL Transformation	9653	Term Rest & Mod	TR&M T1&T3	Business Change	Period Estimate At Completion								
		09654 9654X - T3 Check-In Enhancements	9654	Term Rest & Mod	TR&M T1&T3	Asset Management	Period Estimate At Completion								
		09654 9654X - T3 Check-In Enhancements	9654	Term Rest & Mod	TR&M T1&T3	Masterplan	Period Estimate At Completion								
		09654 9654X - T3 Check-In Enhancements	9654	Term Rest & Mod	TR&M T1&T3	Business Case	Period Estimate At Completion								
		09654 9654X - T3 Check-In Enhancements	9654	Term Rest & Mod	TR&M T1&T3	Business Change	Period Estimate At Completion								
		09720 9720X - Remove Fowles Yard	9720	Portfolio of Proj	Portfolio of Proj	Masterplan	Period Estimate At Completion								
		09721 9721X - Landside Road Safety Compliance	9721	Portfolio of Proj	Portfolio of Proj	Business Change	Period Estimate At Completion								
		09738 9738X - 2010 LPI Works	9738	Term Rest & Mod	TR&M Minor Works	Asset Management	Period Estimate At Completion								
		09843 9843X - Low Cost Security Projects	9843	Portfolio of Proj	Portfolio of Proj	Masterplan	Period Estimate At Completion								
		09844 9844X - T4 Airbridge Replacement	9844	Term Rest & Mod	TR&M T4&5	Asset Management	Period Estimate At Completion								
		10681 10681 - Replacement of HV Intake Cables	10681	Portfolio of Proj	Portfolio of Proj	Asset Management	Period Estimate At Completion								
		10295 10295 - Retail Concessions	10295	Term Rest & Mod	TR&M Minor Works	Business Case	Period Estimate At Completion								
		10296 10296 - Retail Services	10296	Term Rest & Mod	TR&M Minor Works	Business Case	Period Estimate At Completion								
		10804 10804 - Sierra Taxiway Code F to 27L	10804	Capacity Opt.	Term. & Airf. Cap	Masterplan	Period Estimate At Completion								
		10811 10811 - T5B MAR's ing Code F's CLOSED NOT PROGRES	10811	Capacity Opt.	Term. & Airf. Cap	N/A	Period Estimate At Completion								
		10822 10822 - T4 NE GATE	10822	Term Rest & Mod	TR&M T4&5	Masterplan	Period Estimate At Completion								
		10808 10808 T5 Lift - (Project closed,transferred to PRM	10808	Term Rest & Mod	TR&M T4&5	N/A	Period Estimate At Completion								
		10850 10850 - Cross Campus Liquids Profiling	10850	Term Rest & Mod	TR&M X Campus	Masterplan	Period Estimate At Completion								
		09501 9501X - Heathrow Resilience	9501	Capacity Opt.	Airfield Op. Eff	Business Case	Period Estimate At Completion								

	09717	9717X - Security Body Scanners	9717	Term Rest & Mod	TR&M X Campus	Masterplan	Period Estimate At Completion								
	10816	10816 - T5 IDL Retail/T5 Gate Luxury	10816	Term Rest & Mod	TR&M T4&5	Business Case	Period Estimate At Completion								
	10817	10817 - T5 Onward Travel&Info Zone - (Scope trans	10817	Term Rest & Mod	TR&M T4&5	N/A	Period Estimate At Completion								
	10737	10737 - Airside Fuel Station - CLOSED	10737	Portfolio of Proj	Portfolio of Proj	Masterplan	Period Estimate At Completion								
	10797	10797 - AGL Control System	10797	Portfolio of Proj	Portfolio of Proj	Masterplan	Period Estimate At Completion								
	10833	10833 - Property Asset Replacement & Maintenance	10833	Term Rest & Mod	TR&M Minor Works	Asset Management	Period Estimate At Completion								
	10806	10806 - Core Electrical Distribution Upgrades	10806	Portfolio of Proj	Portfolio of Proj	Asset Management	Period Estimate At Completion								
	10796	10796 - Sweeper Tip	10796	Portfolio of Proj	Portfolio of Proj	Masterplan	Period Estimate At Completion								
	10692	10692 - TRM Intellectual Projects - T5 Work Rest P	10692	Term Rest & Mod	TR&M X Campus	N/A	Period Estimate At Completion								
	10738	10738 - T5 Firestorm	10738	Portfolio of Proj	Portfolio of Proj	N/A	Period Estimate At Completion								
	10664	10664 - Proof of Concept Self Bag Drop (part scop	10664	Term Rest & Mod	Tech & Pax Journey	Masterplan	Period Estimate At Completion								
	03841	3841X - Western Campus A380 Stands	3841	Capacity Opt.	Term. & Airf. Cap	Masterplan	Period Estimate At Completion								
	10795	10795 - 27L Runway Approach Lights	10795	Portfolio of Proj	Portfolio of Proj	Asset Management	Period Estimate At Completion								
	10847	10847 - Premium Fast Track Upgrade	10847	Term Rest & Mod	TR&M X Campus	Business Case	Period Estimate At Completion								
	10776	10776 - Compass Centre Media Platforms - CLOSED	10776	Portfolio of Proj	Portfolio of Proj	Asset Management	Period Estimate At Completion								
	10841	10841 - T5 Connection and Security formerly CSA P	10841	Capacity Opt.	Term. & Airf. Cap	Business Change	Period Estimate At Completion								
	10807	10807 - HVAC Compliance	10807	Term Rest & Mod	TR&M Minor Works	Asset Management	Period Estimate At Completion								
	10826	10826 - Asset Replacement	10826	Term Rest & Mod	TR&M Minor Works	Asset Management	Period Estimate At Completion								
	10834	10834 - Replacement of VIP Booking System	10834	Term Rest & Mod	TR&M X Campus	Asset Management	Period Estimate At Completion								
	10824	10824 - PAX Toilet	10824	Term Rest & Mod	TR&M Minor Works	Asset Management	Period Estimate At Completion								
	10825	10825 - Terminal Ambiance	10825	Term Rest & Mod	TR&M Minor Works	Asset Management	Period Estimate At Completion								
	09648	9648 - T3 UKBA Watch House & SO15 Accommodation(C	9648	Term Rest & Mod	TR&M T1&T3	Business Change	Period Estimate At Completion								
	07540	7540X - T3 Office Refurbishment Airline Moves (cl	7540	Term Rest & Mod	TR&M T1&T3	Asset Management	Period Estimate At Completion								
	09399	9399X - T4 Baggage Airline Moves - T407 (Closed)	9399	Term Rest & Mod	TR&M T4&5	Business Change	Period Estimate At Completion								
	06527	6527X - HAL Minor Works	6527	Term Rest & Mod	TR&M Minor Works	Business Change	Period Estimate At Completion								
	10571	10571 - T5C Minor Works	10571	Term Rest & Mod	TR&M Minor Works	N/A	Period Estimate At Completion								
	10828	10828 - Princes Ski Club	10828	Portfolio of Proj	Portfolio of Proj	N/A	Period Estimate At Completion								
	10799	10799 - Property Asset Replacement & Maintenance	10799	Portfolio of Proj	Portfolio of Proj	N/A	Period Estimate At Completion								
	10851	10851 - Waste Management	10851	Portfolio of Proj	Portfolio of Proj	Asset Management	Period Estimate At Completion								
	10678	10678 - Q5 Portfolio of Projects Development	10678	Portfolio of Proj	Portfolio of Proj	Masterplan	Period Estimate At Completion								
	10684	10684 - PRM Assistance Call Points	10684	Term Rest & Mod	TR&M X Campus	Business Change	Period Estimate At Completion								
	10705	10705 - T5C Airbridges - Stand 561 G2	10705	Term Rest & Mod	TR&M T4&5	N/A	Period Estimate At Completion								
	08857	8857X Taxiway & Cul-De-Sac's Phase 4 (Tug Road /	8857	Portfolio of Proj	Portfolio of Proj	Masterplan	Period Estimate At Completion								
	10857	10857 - PCA Additional Stands Infrastructure CLOS	10857	Capacity Opt.	Term. & Airf. Cap	Masterplan	Period Estimate At Completion								
	10652	10652 - T3 BA CIP Lounge Improvement Works	10652	Term Rest & Mod	TR&M T1&T3	Business Case	Period Estimate At Completion								
	07718	7718X Eastern Maintenance Base Redevelopment	7718	Portfolio of Proj	Portfolio of Proj	Masterplan	Period Estimate At Completion								
	10668	10668 - Co2 Energy Demand	10668	Portfolio of Proj	Portfolio of Proj	Business Change	Period Estimate At Completion								
	10668	10668 - Co2 Energy Demand	10668	Portfolio of Proj	Portfolio of Proj	Asset Management	Period Estimate At Completion								
	10668	10668 - Co2 Energy Demand	10668	Portfolio of Proj	Portfolio of Proj	Masterplan	Period Estimate At Completion								
	10668	10668 - Co2 Energy Demand	10668	Portfolio of Proj	Portfolio of Proj	Business Case	Period Estimate At Completion								
	10809	10809 - PRM Rooms - scope transfered,Project clos	10809	Term Rest & Mod	TR&M X Campus	N/A	Period Estimate At Completion								
	10803	10803 - Additional Domestic & Introduction of CTA	10803	Capacity Opt.	Term. & Airf. Cap	Masterplan	Period Estimate At Completion								
	05221	05221 - T5C-closed	5221	Term Rest & Mod	TR&M T4&5	N/A	Period Estimate At Completion								
	10749	10749 - Airside Operation Facility	10749	Capacity Opt.	Airport Resilience	Masterplan	Period Estimate At Completion								
	10862	10862 - Heathrow Digital - Programme being manage	10862	Term Rest & Mod	TR&M X Campus	Business Case	Period Estimate At Completion								
	10653	10653 - PRM & T5 Landside Lifts	10653	Term Rest & Mod	TR&M T1&T3	N/A	Period Estimate At Completion								
	10711	10711 - T3 Refurbishment Programme	10711	Term Rest & Mod	TR&M T1&T3	Asset Management	Period Estimate At Completion								
	10829	10829 - TATPJ Intellectual Works	10829	Term Rest & Mod	Tech & Pax Journey	Asset Management	Period Estimate At Completion								
	10855	10855 - T4 Airside Passenger Smoking Facility -CI	10855	Term Rest & Mod	TR&M X Campus	N/A	Period Estimate At Completion								
	10861	10861 - T2 Opening Wayfinding	10861	Term Rest & Mod	TR&M X Campus	N/A	Period Estimate At Completion								
	10858	10858 - T5 Automated Systems	10858	Term Rest & Mod	Tech & Pax Journey	N/A	Period Estimate At Completion								
	99997	99997 : Programme Sanction - Capacity Optimisatio	99997	Capacity Opt.	Airport Resilience	N/A	Period Estimate At Completion								
	99994	99994 : Programme Sanction - Portfolio of Project	99994	Portfolio of Proj	Portfolio of Proj	N/A	Period Estimate At Completion								
	99993	99993 : Programme Sanction - Terminal Restoration	99993	Term Rest & Mod	TR&M X Campus	N/A	Period Estimate At Completion								
	10794	10794 : Terminal 3 - Structure - CLOSED	10794	Portfolio of Proj	Portfolio of Proj	N/A	Period Estimate At Completion								
	10798	10798 : Q6 Pollution Control Systems - CLOSED	10798	Portfolio of Proj	Portfolio of Proj	N/A	Period Estimate At Completion								
	10667	10667 : MSCP 909 Refurbishment (BA Car Park) - CL	10667	Portfolio of Proj	Portfolio of Proj	N/A	Period Estimate At Completion								
	10852	10852 - Border Force Holding Room	10852	Term Rest & Mod	TR&M Minor Works	Masterplan	Period Estimate At Completion								
	10708	10708 : Q5 CO Intellectual Works	10708	Capacity Opt.	Airport Resilience	N/A	Period Estimate At Completion								
	10859	10859 - EI AI Airline Move - WIP - Contains Artem	10859	Capacity Opt.	Term. & Airf. Cap	Masterplan	Period Estimate At Completion								
	04185	4185X - VIP Infrastructure	4185	Portfolio of Proj	Portfolio of Proj	Business Case	Period Estimate At Completion								
	08802-CUR	T2A Main Terminal and Baggage Integrated Proj	8802	T2 Replacement	T2A Term & Bagg	N/A	Period Estimate At Completion								
	10472-CUR	Post Q5 Studies D&D Solutions	10472	Programme ID	Q6	Masterplan	Period Estimate At Completion								
	07720-CUR	EC Phase 2 Including Kilo Tunnels	7720	Programme ID	Q6	Masterplan	Period Estimate At Completion								
	10792-CUR	Q6 - Early Works - Tranche 1 & Tranche 2	10792	Q6	Q6	N/A	Period Estimate At Completion								

		10801-CUR MSCP2 Phase 2 Full Build	10801	Programme ID	Q6	N/A	Period Estimate At Completion								
		10789-CUR Pier 6 Connector	10789	Programme ID	Q6	N/A	Period Estimate At Completion								
		Q5 Legacy Q5 Legacy projects cost centre	Q5 Le	Legacy Projects	Legacy	Split	Period Estimate At Completion								
		Q5 NonRAB Legacy Q5 Non RAB Legacy projects cost centre	Q5 No	Legacy Projects	Legacy	Split	Period Estimate At Completion								
		10376.1403 10376 T4 Baggage Arrivals Current Schedule	10376	Baggage	West Bag Prod	Asset Management	Period Estimate At Completion								
		10376.1403 10376 T4 Baggage Arrivals Current Schedule	10376	Baggage	West Bag Prod	Masterplan	Period Estimate At Completion								
		10376.1403 10376 T4 Baggage Arrivals Current Schedule	10376	Baggage	West Bag Prod	Business Case	Period Estimate At Completion								
		10376.1403 10376 T4 Baggage Arrivals Current Schedule	10376	Baggage	West Bag Prod	Business Change	Period Estimate At Completion								
		10545.1403 10545 T4 Apron Passenger Vehicle Current Sch	10545	Baggage	West Bag Prod	Masterplan	Period Estimate At Completion								
		10561.1403 10561 T4 Call Forward Current Schedule	10561	Baggage	West Bag Prod	Masterplan	Period Estimate At Completion								
		10632.1403 10632 T3 SCADA Current Schedule	10632	Baggage	West Bag Prod	Asset Management	Period Estimate At Completion								
		10683.1403 10683 Intellectual Projects Current	10683	Baggage	West Bag Prod	Business Change	Period Estimate At Completion								
		10750 10750 ESB - Current	10750	Baggage	West Bag Prod	Business Change	Period Estimate At Completion								
		09992 9992 HIBS - Current Schedule	9992	Baggage	West Bag Prod	Asset Management	Period Estimate At Completion								
		09992 9992 HIBS - Current Schedule	9992	Baggage	West Bag Prod	Masterplan	Period Estimate At Completion								
		09992 9992 HIBS - Current Schedule	9992	Baggage	West Bag Prod	Business Change	Period Estimate At Completion								
		09992 9992 HIBS - Current Schedule	9992	Baggage	West Bag Prod	Business Case	Period Estimate At Completion								
		10378.1403 10378 T4 LHS, OCL Current Schedule	10378	Baggage	West Bag Prod	Asset Management	Period Estimate At Completion								
		10378.1403 10378 T4 LHS, OCL Current Schedule	10378	Baggage	West Bag Prod	Masterplan	Period Estimate At Completion								
		10378.1403 10378 T4 LHS, OCL Current Schedule	10378	Baggage	West Bag Prod	Business Change	Period Estimate At Completion								
		10378.1403 10378 T4 LHS, OCL Current Schedule	10378	Baggage	West Bag Prod	Business Case	Period Estimate At Completion								
		10658 10658 T5WBU - Current Schedule	10658	Baggage	West Bag Prod	Asset Management	Period Estimate At Completion								
		10658 10658 T5WBU - Current Schedule	10658	Baggage	West Bag Prod	Masterplan	Period Estimate At Completion								
		10658 10658 T5WBU - Current Schedule	10658	Baggage	West Bag Prod	Business Change	Period Estimate At Completion								
		10658 10658 T5WBU - Current Schedule	10658	Baggage	West Bag Prod	Business Case	Period Estimate At Completion								
		10663.1403 10663 T5 Bag Check Current Schedule	10663	Baggage	West Bag Prod	N/A	Period Estimate At Completion								
		10827.1403 10827 T3 Shield Project Current Schedule	10827	Baggage	West Bag Prod	Business Change	Period Estimate At Completion								
		10709-CUR T2 Intellectual Projects [CURRENT]	10709	T2 Replacement	T2 Lead & Logistics	N/A	Period Estimate At Completion								
		10832-CUR T2 Commercial [CURRENT]	10832	T2 Replacement	T2 Lead & Logistics	N/A	Period Estimate At Completion								
		07209-CUR T2B Apron Integrated Project [Linked]	7209	T2 Replacement	T2B Building & Assoc	N/A	Period Estimate At Completion								
		08798-CUR T2 Logistics [CURRENT]	8798	T2 Replacement	T2 Lead & Logistics	N/A	Period Estimate At Completion								
		09723-CUR T2 Ancillary Accommodation Integrated Project	9723	T2 Replacement	T2 Landside	N/A	Period Estimate At Completion								
		08888-CUR T2 Old Control Tower Demolition Integrated Pr	8888	T2 Replacement	T2 Landside	N/A	Period Estimate At Completion								
		03814-CUR T2 MSCP2 Integrated Project [Linked]	3814	T2 Replacement	T2 Landside	N/A	Period Estimate At Completion								
		04201-CUR T2B Phase 2 Integrated Project [Linked]	4201	T2 Replacement	T2B Building & Assoc	N/A	Period Estimate At Completion								
		10856-CUR T2B Phase 3 Integrated Project	10856	Programme ID	Prog ID	N/A	Period Estimate At Completion								
		10284 10284- Snow Operations (Winter Resilience)	10284	Capacity Opt.	Snow Operations	Masterplan	Period Estimate At Completion								
		10636.1403 T3 Lima 18 Current Schedule	10636	Baggage	West Bag Prod	Business Change	Period Estimate At Completion								
		10606.1403 T5 Can Store Relocation Current Schedule	10606	Baggage	West Bag Prod	N/A	Period Estimate At Completion								
		10562-CUR 10562 - T1 Gemini 2 HBS Replacement - Current	10562	T2 Replacement	T1 Baggage	N/A	Period Estimate At Completion								
		10440-CUR Q6 Strategy Western Campus D&D	10440	Programme ID	Q6	Masterplan	Period Estimate At Completion								
		09853-CUR 9853 - T2A Baggage (Historic) - Current	9853	T2 Replacement	T1 Baggage	N/A	Period Estimate At Completion								
		08818-CUR Baggage Product Improvements	8818	Programme ID	Q6	Business Case	Period Estimate At Completion								
		07664-CUR T2A Ph2 Baggage System	7664	Programme ID	Q6	N/A	Period Estimate At Completion								
		01851.1403 Post T5 Transfer Baggage System Current Sche	1851	Baggage	West Bag Prod	N/A	Period Estimate At Completion								
		10849.1403 Standard 2 HBS Software Updates Current Sche	10849	Baggage	West Bag Prod	Masterplan	Period Estimate At Completion								
		09805-CUR T2 ICS Integrated Project [Linked]	9805	T2 Replacement	T2 ICS	N/A	Period Estimate At Completion								
		09351-CUR 9351 - T1 Prolongation - [Linked] - Current	9351	T2 Replacement	T1 Baggage	N/A	Period Estimate At Completion								
		10094.1403 10094 T3 HBS Replacement Current Schedule	10094	Baggage	West Bag Prod	Business Case	Period Estimate At Completion								
		ddOWNTEST-CUR Drawdown test project	ddOWN	PMO P30		N/A	Period Estimate At Completion								
		10736 10736 - Airside Vehicle Wash	10736	Portfolio of Proj	Portfolio of Proj	Asset Management	Period Estimate At Completion								
		10868 10868 - Terminal 3 Subway HTHW	10868	Portfolio of Proj	Portfolio of Proj	Asset Management	Period Estimate At Completion								
		10805 10805 - Landside Roads	10805	Portfolio of Proj	Portfolio of Proj	Asset Management	Period Estimate At Completion								
		08794-CUR T2 Leadership [CURRENT]	8794	T2 Replacement	T2 Lead & Logistics	N/A	Period Estimate At Completion								
		FV 99991 : Programme Sanction - PI & Q6 Early Works	FV 9	Q6	Q6	N/A	Period Estimate At Completion								
		99995.1403 99995 : WBP Programme Risk Waterfall - Curre	99995	Baggage	West Bag Prod	N/A	Period Estimate At Completion								
		10831 10831 - T2B Self Boarding Schedule-Closed Scope	10831	Term Rest & Mod	Tech & Pax Journey	N/A	Period Estimate At Completion								
		DDOWNTEST-CUR-1 Drawdown test project	DDOWN	PMO P30		Business Change	Period Estimate At Completion								
		10860 10860 - Security Queue Measurement Project (conta	10860	Term Rest & Mod	TR&M X Campus	Masterplan	Period Estimate At Completion								
		10870 10870- T4 Independent Departures Lounge	10870	Term Rest & Mod	TR&M T4&5	Asset Management	Period Estimate At Completion								
		10495 10495 - Stands Infrastructure	10495	Capacity Opt.	Term. & Airf. Cap	Masterplan	Period Estimate At Completion								
		10853 10853 - Trolley Replacement - CTA Area	10853	Portfolio of Proj	Portfolio of Proj	Asset Management	Period Estimate At Completion								
		99998-CUR T2 Programme Sanction [CURRENT]	99998	T2 Replacement	T2 Replacement	N/A	Period Estimate At Completion								
		10802 10802 - T3 & T4 Loading Bay Enhancement	10802	Capacity Opt.	Term. & Airf. Cap	Masterplan	Period Estimate At Completion								
		09575 9575X - T5 CSA Transfers	9575	Term Rest & Mod	TR&M T4&5	N/A	Period Estimate At Completion								

[illegible]