

DELIVERING DIFFERENTLY FOR YOUNG PEOPLE: FREQUENTLY ASKED QUESTIONS

New and alternative delivery models

What is an alternative delivery model?

Alternative delivery models are new approaches to delivering a service that sit in between in-house delivery and traditional outsourcing. Examples of what an alternative model could be include public service mutuals, a partnership delivery with the VCSE sector, a partnership with community groups and public-private partnerships.

We haven't yet looked at alternative models nor do we have any expertise on any models – can we still apply?

Yes you can apply. We are interested in any previous work you may have done on exploring alternative delivery models but you will not be penalised if you have not, so long as you can demonstrate an overarching commitment to their exploration.

Are you only interested in models that involve mutuals and voluntary, charity and social enterprise (VCSE) groups?

No. The *Delivering Differently for Young People* programme is designed to reflect the full range of models that lie between in-house delivery and traditional outsourcing.

What is the timeframe for completing the options appraisal and implementation plan?

We anticipate an 8 week options appraisal followed by a 12 week implementation plan. Depending on circumstances there may be room for some flexibility.

You will need to ensure there is adequate resource to meet this timescale when submitting your application.

Is there a timeframe in which the implementation plan has to be delivered?

There is no formal deadline by which a new model must be implemented. However, it is expected that the majority of applications will target a service review that would lead to a completed transformation by March 2016. Setting out a clear timetable to implementation will be one aspect covered by the support package.

What do you mean by a public service mutual?

The Cabinet Office definition of a public service mutual is as follows:

1. An organisation that has spun out (moved out from) the public sector;
2. But continues to deliver public services; and,
3. Where employees exercise a substantial degree of control over the running of the organisation.

The public service mutual model encompasses a broad range of employee-led structures, including (but not limited to) charities, social enterprises, community interest companies, partnerships, and joint ventures.

Application process

Do applications have to be whole youth services or can they be a specific service for young people?

We welcome applications that wish to look at alternative delivery models for integrated youth services or specific services for young people. Regarding the latter, a new delivery model must be sustainable and not be to the detriment of other services for young people. If in doubt about whether specific services are a suitable focus for an application, please contact the DDYP team.

We applied for the first Delivering Differently Programme earlier this year. Can we still apply for this?

Delivering Differently for Young People is focussed solely on services for young people to improve their well-being. Whether you were successful or unsuccessful in applying for support earlier this year under the first Delivering Differently Programme, we would still welcome an application.

We have already started to evaluate different models of delivering our service, but need support on next steps. Can we still apply for this?

Yes. You can apply for support to help you in completing the options appraisal process for the new delivery model or in conducting appropriate further work on a selected delivery model before building an implementation plan.

Can authorities team up and submit a joint Expression of Interest?

We would actively encourage potential applicants to consider the merits of joint bids between 2 or more authorities or other public bodies, where there is a clear rationale for combining service provision.

If you do team up, we would expect all Local Authorities forming the consortia to have the necessary senior support from an Executive Director or the Chief Executive (see Page 5 of the [Prospectus](#)). Equally, a project lead and point of contact with whom Cabinet Office will liaise will need to be named.

When is the application deadline?

Applications will open on Monday 14 July and will close no later Friday 28 November. Applications will be processed on a rolling and continuous basis. Once the fund has been allocated to support packages for successful applicants, the programme will close even if this is before Friday 28 November 2014. We therefore recommend that any local authority interested in bidding submits their Expressions of Interest as soon as is practicable. Throughout the application period we will endeavour to keep all local authorities updated on the number of successful applications and the remaining funding available.

Expressions of Interest will be sifted and Panel Presentations held on a rolling basis. When will they be?

All dates can be found on our [website](#).

If you are successful at the Expression of Interest sifting stage, but cannot make attend the next panel presentation then you will be able to attend on the following presentation date.

Who will sit on the presentation panel?

Members of the Cabinet Office Youth Policy and Commercial Models Teams will sit on the panels, alongside young people where possible.

If I am unsuccessful, can I resubmit my application?

Yes, providing that there have been material changes to your application we would welcome you resubmitting. If you are unsure whether your proposal is 'materially different', get in touch with the team to discuss it in the first instance.

Support package

Is this Programme open to all local authorities, including in Scotland and Wales?

Delivering Differently Programme for Young People is only open to authorities in England. However, the guidance materials produced by the programme will be made available, and will be of use to all authorities.

Will we be given the £50,000 to buy consultancy support ourselves?

We will work proactively with you to shape bespoke technical, legal and consultancy support and buy it on your behalf. This process can take up to 4-6 weeks.

Local Authorities will also be able to comment on all tenders received and feed these back to the evaluation panel to be taken into consideration.

Will we be provided with support to implement the chosen model and implementation plan?

The support provided will cover an options appraisal of alternative delivery models and the building of an appropriate implementation plan. Should you wish to go ahead with your selected model, we will signpost you to the most appropriate avenue to receive additional support if required. One example is the Cabinet Office Mutuals Support Programme for those who wish to explore mutualisation further.