

CORRESPONDENCE BETWEEN DEFRA AND NCC 1 MARCH TO 31 MAY 2013

From: Hull, Joel
Sent: 17 May 2013 10:33
To: DEFRA OFFICIAL
Cc: Atkinson, Nigel (Defra)
Subject: Norfolk - Waste PFI

Hello DEFRA OFFICIAL

Following on from the call this morning here is the motion as it was approved at Full Council this Monday. I've also attached the agenda for that meeting which shows the motion as it was originally drafted before the meeting as there are some subtle differences which focus on the 'democratic deficit' theme.

"This new Council wishes to make good, as a matter of urgency, the democratic deficit on the part of the former Council in respect of the processes surrounding the decision to award a contract to Cory Wheelabrator for the procurement of a multi-burn incinerator at the Willows, King's Lynn. The new Council now calls for an extraordinary, full Council meeting to be held within five weeks of the date of this motion, but after the date of the final submissions in the public inquiry ordered by the Secretary of State for Communities and Local Government into the award by the Council's Planning Committee of planning consent for the incinerator, solely to debate whether to proceed with procurement in its present form, or at all. As preparation for the debate officers are to prepare short, succinct reports covering the continuing need for such a large incinerator, paying regard to the amounts of solid, residual, household waste still forecast to require disposal by burning over the next 25 years; the public funding (including PFI) of the incinerator, given that substantially more of the waste needed to keep it running may comprise private sector industrial and commercial waste from within and outside Norfolk's boundaries; the proximity principle, to take into account in particular the important artery (A47) in the existing road network to support the additional HGV movement now forecast; the prior scrutiny of the environmental and health risks posed by the incinerator; challenges now made to the method officially used to calculate the carbon footprint of the incinerator. Reports are to address the major, identified discrepancies under these headings as recently identified by objectors in the course of the public inquiry. Additionally, the Cabinet Scrutiny Committee, at its meeting on 4 June 2013, is asked to consider the specified question of the contractual penalties which would arise in the event of the Council withdrawing from the contract."

On a practical note Mark Allen is in London on 05 June and said that if possible he could meet with Nigel in the morning to hand over a reply to any letter and talk through it at the same time? If you can make this work it may prove useful for both of them.

Also can you also let me know which minister the submission will go to? Would it be the Secretary of State, Lord De Mauley or Richard Benyon MP?

I'll keep you abreast of developments as we generate reports - essentially I am now in the early stages of drafting a comprehensive report for our Cabinet Scrutiny Meeting on 04 June that simply gives background to the procurement and project and then goes on to detail all the ways the contract could end, eg planning failure, voluntary termination, corrupt gifts, contractor default etc etc and of course natural expiry, explaining what these

scenarios mean and what the implications would be for the County Council, I'll share that with you when it is more advanced and has been reviewed by **REDACTED: COMPANY**.

In the meantime let me know if you need anything or would just like a catch up.

Best regards

Joel Hull

Project Director Residual Waste Services

Environment, Transport and Development

Direct dial telephone number: REDACTED

E-mail: [REDACTED](#)

Norfolk County Council

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Attachment: Council30513agendapdf[1].pdf

END OF EMAIL CHAIN

From: Allen, Mark

Sent: 27 May 2013 18:51

To: Atkinson, Nigel (Defra)

Cc: DEFRA OFFICIAL Tyas, Adrian

Subject: Norfolk Waste PFI

Nigel

I trust that you are well, and had a good bank holiday weekend.

Further to the Council motion that you discussed with Mike last week, please find attached a copy of our Cabinet Scrutiny report for 4 June (Item 7. Page 13).

I'll be able to update you when we meet on Wednesday 5th, but in the mean-time, if you have any questions, please do contact me.

Kind regards

Mark

Mark Allen

Assistant Director

Environment & Waste

Environment, Transport & Development

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E-mail: [REDACTED](#)

Norfolk County Council

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Attachment: CSC 130604 agenda.pdf

END OF EMAIL CHAIN

From: Hull, Joel
Sent: 09 May 2013 17:31
To: DEFRA OFFICIAL
Subject: RE: Contract Management Training - 08 May, Carrow Road Football Club, Norwich

Hello DEFRA OFFICIAL

It was a resounding success and exceptionally useful and I hope you both got back okay.
It actually made me realise I am actually quite proud of the level of ownership the County Council officers have of this contract and the way events like this work in succession planning is priceless.
Thanks for looking in to the Affinix situation and sending this though that's really helpful - via this route, regionally with Suffolk and others or with South London we will adopt this approach I am almost certain.
I'll keep you posted on that - and if you want to find out about how we are progressing in general please give me a call but I think both Daryl and yourself are now totally up to date!
Best regards

Joel Hull

Project Director Residual Waste Services

Environment, Transport and Development

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From: DEFRA OFFICIAL
Sent: 09 May 2013 14:20
To: Hull, Joel
Subject: RE: Contract Management Training - 08 May, Carrow Road Football Club, Norwich

Hi Joel

Thanks for your hospitality yesterday – REDACTED: DEFRA OFFICIAL and I enjoyed the day, thanks to the engagement and enthusiasm of your team. I attach the slides from the sessions.

I said I would come back to you regarding WIDP's current position on assisting authorities with the procurement of software to assist contract management. I've discussed this with REDACTED: DEFRA OFFICIAL, and this isn't currently one of our main priorities. We may look at this again in the future, but we did face a number of issues including procurement issues when we looked at this last time. In any event, I attach an email from Affinix which details the framework that I mentioned briefly yesterday. We haven't looked into this in any detail, although from a brief read through I think Norfolk CC could use the framework.

Kind regards

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Commercial Team
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Mob: REDACTED

Waste Infrastructure Delivery Programme

Attachments:

NCC- Authority Change
NCC- Contract Administration Overview
NCC Benchmarking and Market Testing
NCC Managing Service Perf
NCC refinancing

From: Hull, Joel
Sent: 03 May 2013 17:48
To: DEFRA OFFICIAL
Subject: RE: Contract Management Training - 08 May, Carrow Road Football Club, Norwich

Thanks DEFRA OFFICIAL - have a good weekend and see you next week, we're really looking forward to it.

From: REDACTED: DEFRA OFFICIAL
Sent: 03 May 2013 15:51
To: Hull, Joel
Cc: Tyas, Adrian; REDACTED: NCC OFFICIAL; REDACTED: 2xDEFRA OFFICIALS
Subject: RE: Contract Management Training - 08 May, Carrow Road Football Club, Norwich

I attach the other slides Joel.

Thanks

REDACTED: DEFRA OFFICIAL

Attachments:
20130130 NCC Termination.pdf
20130130 Norfolk Transition + Planning.pdf

From: Hull, Joel
Sent: 03 May 2013 14:34
To: REDACTED; DEFRA OFFICIAL
Cc: Tyas, Adrian; REDACTED: NCC OFFICIAL; REDACTED: 2 x DEFRA OFFICIAL
Subject: RE: Contract Management Training - 08 May, Carrow Road Football Club, Norwich

Thanks DEFRA OFFICIAL.

I'm getting the timings changed right now and I'll look out for your second email.
Thought you'd both appreciate knowing we expect around 14 delegates and its probable that the SRO Mike Jackson won't join us until late morning - but I'll make sure you get a chance to speak to him and Mark Allen at lunch as I mentioned to Nigel Atkinson that we would bring you up to speed on our project as well.

Attendees

Mike Jackson - Director of Environment, Transport and Development (Senior Responsible Officer) - part only
Mark Allen - Assistant Director - Environment and Waste (Project Sponsor)
Joel Hull - Project Director - Residual Waste Services
Adrian Tyas - Project Manager - Residual Waste Treatment
REDACTED - Technical Support Officer
Julie Hurn - Contracts Manager
REDACTED- Trade Waste Officer

Paul Borrett - Strategic Waste Manager
REDACTED - Financial Projects Accountant (PFI)
Harvey Bullen - Head of Budgeting and Financial Management
Sarah Gibb - Solicitor
Claire Dawson - Procurement Specialist
Emma Foreman - Procurement Manager for Part B Services Supplier Relationship Management
Joan Murray - Head of Sourcing

Best regards and have a good weekend.

Joel Hull

Project Director Residual Waste Services

Environment, Transport and Development

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Norfolk County Council

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From: REDACTED: DEFRA OFFICIAL

Sent: 03 May 2013 13:46

To: Hull, Joel

Cc: Tyas, Adrian; REDACTED: NCC OFFICIAL; REDACTED: DEFRA OFFICIAL

Subject: RE: Contract Management Training - 08 May, Carrow Road Football Club, Norwich

Hi Joel

Please see the attached agenda for a suggested running order of the modules, noting the different timings for lunch and tea breaks. Let me know if the timings for lunch and tea aren't suitable, or if you prefer the modules to run in a different order (e.g. if an individual can only attend for part of the day and wants to attend a particular session).

I also attach half of the slides from the last session run by REDACTED: DEFRA OFFICIAL and REDACTED: DEFRA OFFICIAL – I'll send the other half by a separate email when I've resolved a formatting issue.

Kind regards

REDACTED: DEFRA OFFICIAL

Commercial Team

Waste Infrastructure Policy and Delivery

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Tel: REDACTED

Mob: REDACTED: DEFRA OFFICIAL

Waste Infrastructure Delivery Programme

Attachments:

20130130 Norfolk Introduction.pdf

20130130 Norfolk Module 4 Construction.pdf

From: Hull, Joel
Sent: 01 May 2013 14:13
To: REDACTED: 2 x DEFRA OFFICIALS
Cc: Tyas, Adrian; REDACTED: NCC OFFICIAL
Subject: RE: Contract Management Training - 08 May, Carrow Road Football Club, Norwich

Hi DEFRA OFFICIAL - okay that makes sense, and I'll wait for a call tomorrow then, best in the afternoon if possible on the mobile number REDACTED.

Best regards

Joel Hull

Project Director Residual Waste Services

Environment, Transport and Development

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From: REDACTED: DEFRA OFFICIAL
Sent: 01 May 2013 14:09
To: Hull, Joel
Cc: Tyas, Adrian; REDACTED: NCC OFFICIAL; REDACTED: DEFRA OFFICIAL
Subject: RE: Contract Management Training - 08 May, Carrow Road Football Club, Norwich

Hi Joel

Thanks for the email below – REDACTED: DEFRA OFFICIAL has tried to call you to finalise the module choices, I think he will try again tomorrow. Thanks for the confirmation of the venue and directions. We're fine to arrive at 8:30-8:45 and start the workshop at 9:00, but we may suggest a slight change of the timings for the tea breaks and lunch breaks, when we've agreed the modules and the order that they run in.

Kind regards

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Waste Infrastructure Delivery Programme

From: Hull, Joel
Sent: 29 April 2013 16:25
To: REDACTED: 2 x DEFRA OFFICIALS
Cc: REDACTED: 2 x DEFRA OFFICIALS; Tyas, Adrian; REDACTED: NCC OFFICIAL
Subject: Contract Management Training - 08 May, Carrow Road Football Club, Norwich

Hello REDACTED: DEFRA OFFICIAL and REDACTED: DEFRA OFFICIAL

Good news, the arrangements are now finalised for the workshop on 08 May and if you can confirm the final module choices that would help, I've put in the provisional module choices below.

1. Location

Ambassadors Lounge, Carrow Road Football Club (accessed via the Directors' Entrance on Carrow Road (see this link

http://www.deliascanarycatering.com/files/new_dcc_directions_2011.pdf).

This is five minutes walk from the train station or a very short taxi ride!

If you are staying in Norwich the night before there is a Holiday Inn hotel in the football ground (see this link <http://www.holidayinn-norwichcity.co.uk/>)

2. Timings

08:30 Access starts

08:45 Arrival - tea, coffee, biscuits

09:00 Workshop starts

11:00 Break - tea, coffee, biscuits, fruit

12:30 Finger buffet served

13:30 Buffet cleared

15:00 Break - tea, coffee, biscuits

16:15 Workshop ends

17:00 Access ends

3. Layout

2x top tables for presenters

3x tables of up to 6

Screen

Flipchart for each table and pens

Extension Lead

HD Projector

4. Modules

From my notes for day 2 we had identified these modules although we probably covered enough of 4 already.

4a. Construction

6. Managing service performance.

7. Authority change.

8. Contract Admin overview (8a, 8b, 8c, 8d).

If you have any other requirements or need any changes let me know - I'll provide a list of delegates closer to the date, it should be a smaller number this time.

Best regards

Joel Hull

Project Director Residual Waste Services

Environment, Transport and Development

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From: REDACTED: DEFRA OFFICIAL

Sent: 18 April 2013 16:43

To: Hull, Joel; Hill, Daryl (Defra)

Cc: REDACTED: 2 X DEFRA OFFICIALS; Tyas, Adrian; REDACTED: NCC OFFICIAL

Subject: RE: Contract Management Training - new date of 08 May, Norwich

Hello Joel,
That's great to hear and thank you for the birthday wishes.
Kind regards,
REDACTED: DEFRA OFFICIAL

From: Hull, Joel
Sent: 18 April 2013 14:43
To: REDACTED: 2 x DEFRA OFFICIAL
Cc: REDACTED: 2 x DEFRA OFFICIALS Tyas, Adrian;
Subject: Re: Contract Management Training - new date of 08 May, Norwich

Hello REDACTED: DEFRA OFFICIAL
Thanks for the quick confirmation. REDACTED: DEFRA OFFICIAL has helped us enormously over the years so it will be good to introduce him to the wider team and bring him up to date at the same time.

I'm just out of a meeting in London so I'll check my messages from REDACTED: DEFRA OFFICIAL and take things from there.

WIDP NOTE FOR EIR REQUEST: EXTRACT REMOVED AS IT IS OUT OF SCOPE OF THE REQUEST

Regards

Project Director - Residual Waste Services

REDACTED

From: REDACTED: DEFRA OFFICIAL
Sent: Thursday, April 18, 2013 12:39 PM
To: Hull, Joel; REDACTED: DEFRA OFFICIAL
Cc: REDACTED: 2 x DEFRA OFFICIALS; Tyas, Adrian; REDACTED: NCC OFFICIAL
Subject: Contract Management Training - new date of 08 May, Norwich

Hello Joel,

I'm glad we've found another date for you. WIDP NOTE FOR EIR REQUEST: EXTRACT REMOVED AS IT IS OUT OF SCOPE OF THE REQUEST

For the workshop you will be joined by Daryl as before and REDACTED: DEFRA OFFICIAL.

You will know REDACTED: DEFRA OFFICIAL from his involvement in the Network Groups and also from WIDP's Commercial Review of your Project. REDACTED: DEFRA OFFICIAL has a legal background, having worked at commercial law firms in Newcastle and London before joining WIDP in 2009. He is currently a post-close Transactor for five projects in the programme.

REDACTED: DEFRA OFFICIAL has experience of reviewing derogations on a number of waste PFI projects, both project financed and corporate financed, and featuring different technologies. He was also involved in drafting the current WIDP Residual Waste Treatment Contract and the WIDP Contract Management Guidance.

I know REDACTED: DEFRA OFFICIAL was trying to get in touch about the modules. Hopefully you will get to speak soon if you haven't done so already. We can then confirm timings.

Kind regards,

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Waste Infrastructure Delivery Programme

From: Hull, Joel
Sent: 18 April 2013 10:19
To: REDACTED: 2 x DEFRA OFFICIALS
Cc: REDACTED: DEFRA OFFICIAL; Tyas, Adrian; REDACTED: NCC OFFICIAL
Subject: Re: Contract Management Training - 25 April, Norwich

Hello REDACTED: DEFRA OFFICIAL and REDACTED: DEFRA OFFICIAL
Based on availability this end can we confirm Wednesday 08 May please.
Let me know as soon as you can so I can book the facilities.
We can the finalise the itinerary, I can confirm attendees and you can confirm who is joining us
WIDP NOTE FOR EIR REQUEST: EXTRACT REMOVED AS IT IS OUT OF SCOPE OF THE REQUEST
Best regards
Project Director - Residual Waste Services

From: REDACTED: DEFRA OFFICIAL
Sent: Wednesday, April 17, 2013 09:54 AM
To: Hull, Joel; REDACTED: DEFRA OFFICIAL
Cc: REDACTED: DEFRA OFFICIAL; Tyas, Adrian; REDACTED: NCC OFFICIAL
Subject: RE: Contract Management Training - 25 April, Norwich

Hello Joel,

We spoke this morning and I promised to drop you a line with some new dates for the next workshop.
These are:-

- Thursday 2 May
- Tuesday 7 May
- Wednesday 8 May
- Thursday 9 May

Please could you let me know if any of these dates are convenient for you and the rest of the team?

REDACTED: DEFRA OFFICIAL will be in touch soon to confirm your training requirements.

I look forward to hearing from you.

Kind regards,

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Waste Infrastructure Delivery Programme

END OF EMAIL CHAIN

From: Atkinson, Nigel (Defra)
Sent: 25 April 2013 16:16
To: 'Hull, Joel'
Subject: RE: Norfolk - Waste PFI

Joel

Thanks for this information.

I'll be in touch if and when we need anything more on the project status.

Best wishes for the contract workshop next week.

Nigel

From: Hull, Joel
Sent: 24 April 2013 10:59
To: Atkinson, Nigel (Defra)
Subject: Norfolk - Waste PFI

Hello Nigel

Mike mentioned you were interested on the latest programme for the Public Inquiry which is attached and can be found here for future reference: http://www.persona.uk.com/kings_lynn/inquiryprogramme.htm

It shows closing submissions on 16 and 17 May after a short hiatus due to availability. I'll notify you of any further significant changes but it looks like they are on track to stick to this programme.

In relation to the project itself let me know if you have any need for a status update or want to discuss any issues of interest. Suffice to say we continue to make very good progress with our contractor and its funders and the very compelling nature of the project remains.

I look forward to hearing from you and if your preference is for a short meeting as I am frequently in London that would be convenient for me too. Also as we have REDACTED: DEFRA OFFICIAL and REDACTED: DEFRA OFFICIAL with us in Norfolk next Wednesday delivering a contract workshop I will be able to bring them up to speed as well.

Best regards

Joel Hull

Project Director Residual Waste Services

Environment, Transport and Development

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Norfolk County Council

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END OF EMAIL CHAIN

From: WIDP Programme Office
Sent: 20 May 2013 14:40
To: mike.jackson

Cc: Atkinson, Nigel (Defra); 'Hull, Joel'; REDACTED: 4 x DEFRA OFFICIALS
Subject: NCC Residual Waste Treatment Contract

Dear Mr Jackson

Please see attached letter from Nigel Atkinson

<< File: 20130520 NCC Residual Waste Treatment Contract.pdf >>
WIDP Programme Office

Attachment: 20130520 NCC Residual Waste Treatment Contract.pdf

END OF EMAIL CHAIN

From: Hull, Joel
Sent: 15 April 2013 12:37
To: REDACTED: 2 x DEFRA OFFICIALS
Cc: REDACTED: DEFRA OFFICIAL; Tyas, Adrian; REDACTED: NCC OFFICIAL
Subject: Contract Management Training - 25 April, Norwich

Hello REDACTED: DEFRA OFFICIAL

Looking forward to seeing you again at week's workshop on 25 April - it will be in the Green Room in the Archive Centre at the front of County Hall.

Can you confirm the same arrangements / start times etc as before are okay, ie:

08:45 for a 09:00 start.
A projector and screen for you to use.
Flip charts.
Contract documents available.
Refreshments at regular intervals.
Lunch provided.
Finish time 16:15 ish.

Can you also confirm who is attending, and which modules you intend to cover in which order?

Modules already completed on day 1 were:

1. Introduction
2. Transition
4. Construction & commissioning
14. Early termination.

From my notes for day 2 we had identified these modules although you may think you covered enough of 4 already?

- 4a. Construction
6. Managing service performance.
7. Authority change.
8. Contract Admin overview (8a, 8b, 8c, 8d).

Thanks for your help.

Joel Hull
Project Director Residual Waste Services
Environment, Transport and Development

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Norfolk County Council

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Attachment: 20130130 CM Training Agenda Norfolk v0_1

END OF EMAIL CHAIN

From: REDACTED: DEFRA OFFICIAL

Sent: 03 May 2013 14:50

To: 'Hull, Joel'

Cc: 'Tyas, Adrian'; REDACTED: NCC OFFICIAL; REDACTED: 2 x DEFRA OFFICIALS

Subject: RE: Contract Management Training - 08 May, Carrow Road Football Club, Norwich

Thanks Joel – it's helpful to know the attendees.

Enjoy the bank holiday!

REDACTED: DEFRA OFFICIAL

END OF EMAIL CHAIN

From: REDACTED: DEFRA OFFICIAL

Sent: 18 April 2013 16:14

To: 'Hull, Joel'

Cc: REDACTED: DEFRA OFFICIAL; 'Tyas, Adrian'; REDACTED: 2 x DEFRA OFFICIAL; REDACTED: NCC OFFICIAL

Subject: RE: Contract Management Training - new date of 08 May, Norwich

Thanks Joel, looking forward to working with your team again.

Kind regards

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Waste Infrastructure Delivery Programme

END OF EMAIL CHAIN

From: REDACTED: DEFRA OFFICIAL

Sent: 17 April 2013 09:55

To: 'Hull, Joel'; REDACTED: DEFRA OFFICIAL

Cc: REDACTED: DEFRA OFFICIAL ; 'Tyas, Adrian'; REDACTED: NCC OFFICIAL

Subject: RE: Contract Management Training - 25 April, Norwich

Hello Joel,

We spoke this morning and I promised to drop you a line with some new dates for the next workshop. These are:-

- Thursday 2 May
- Tuesday 7 May
- Wednesday 8 May
- Thursday 9 May

Please could you let me know if any of these dates are convenient for you and the rest of the team?

REDACTED: DEFRA OFFICIAL will be in touch soon to confirm your training requirements.

I look forward to hearing from you.

Kind regards,

REDACTED: DEFRA OFFICIAL

Commercial Team

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Waste Infrastructure Delivery Programme

END OF EMAIL CHAIN

From: REDACTED: DEFRA OFFICIAL

Sent: 21 May 2013 13:39

To: 'Allen, Mark'

Cc: 'Hull, Joel'; Atkinson, Nigel (Defra); REDACTED: NCC OFFICIAL

Subject: Defra/NCC meeting, 05 June 2013

Mark,

Thank you, this is now confirmed. Meeting with Nigel at 9:30am on Wednesday 05 June, here at Ergon House.

Kind regards,

REDACTED: DEFRA OFFICIAL

Commercial Team

WIDP

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Waste Infrastructure Delivery Programme

From: Allen, Mark
Sent: 21 May 2013 13:05
To: REDACTED: DEFRA OFFICIAL
Cc: Hull, Joel; Atkinson, Nigel (Defra); REDACTED: NCC OFFICIAL
Subject: RE: NCC Residual Waste Treatment Contract

REDACTED: DEFRA OFFICIAL , 9.30am is fine thank you. Ergon House? Mark

From: REDACTED: DEFRA OFFICIAL
Sent: 21 May 2013 10:37
To: Allen, Mark
Cc: Hull, Joel; Atkinson, Nigel (Defra)
Subject: RE: NCC Residual Waste Treatment Contract

Mark,

Hello, Nigel asked me to finalise arrangements for your meeting with him on 5 June. Would it be convenient if we say a 9:30am start, allowing an hour for the meeting?

Kind regards,

REDACTED: DEFRA OFFICIAL
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Waste Infrastructure Delivery Programme

From: Allen, Mark
Sent: 21 May 2013 10:07
To: Atkinson, Nigel (Defra)
Cc: Jackson, Mike; REDACTED: NCC OFFICIAL; Hull, Joel
Subject: Re: NCC Residual Waste Treatment Contract

Thanks Nigel, before 10.30am would suit me best, but happy to fit in.

Mark

From: Atkinson, Nigel (Defra)
Sent: Tuesday, May 21, 2013 08:55 AM
To: Allen, Mark
Cc: Jackson, Mike
Subject: RE: NCC Residual Waste Treatment Contract

Mark

Thanks. Yes, that should work. I'll ask someone at my end to make the arrangements.
Nigel

From: Allen, Mark
Sent: 20 May 2013 18:24

To: Atkinson, Nigel (Defra)
Cc: Jackson, Mike
Subject: RE: NCC Residual Waste Treatment Contract

Nigel

I'm in London on Wednesday 5 June for an Adept meeting. If you're available that morning it would be nice to meet you, and at the same time hand over our written response.

Please let me know if that suits you.

Kind regards

Mark

Mark Allen
Assistant Director
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END OF EMAIL CHAIN

From: Hull, Joel
Sent: 21 May 2013 10:28
To: REDACTED: DEFRA OFFICIAL
Subject: RE: NCC Residual Waste Treatment Contract

Yes sorry - I did ask Mark to come back to me so I'm not sure why he did otherwise.
Regards

Joel Hull
Project Director Residual Waste Services
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From: REDACTED: DEFRA OFFICIAL
Sent: 21 May 2013 10:27
To: Hull, Joel
Subject: RE: NCC Residual Waste Treatment Contract

Hello Joel,
Thanks, yes Nigel asked me to make the arrangements – hence my email to you!
I will respond directly to Mark.
Kind regards,
REDACTED: DEFRA OFFICIAL

From: Hull, Joel
Sent: 21 May 2013 10:13
To: REDACTED: DEFRA OFFICIAL
Subject: FW: NCC Residual Waste Treatment Contract

Hello REDACTED: DEFRA OFFICIAL

Thanks for your message earlier - and Mark and Nigel are in direct contact on timings - see below.

Regards

Joel Hull

Project Director Residual Waste Services

Environment, Transport and Development

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END OF EMAIL CHAIN

From: REDACTED: DEFRA OFFICIAL
Sent: 21 May 2013 09:23
To: 'Hull, Joel'
Subject: RE: Norfolk - Waste PFI

Hello Joel,

I promised to follow up on a few points in your email to me last week.

Nigel is available to meet Mark on Wednesday 5 June in the morning. Please can you let me know a time that would suit Mark or put me in contact with his PA so that we can coordinate diaries?

On your other question, it is expected that the submission will go to the Secretary of State.

Kind regards,

REDACTED: DEFRA OFFICIAL

Commercial Team

WIDP

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Waste Infrastructure Delivery Programme

From: REDACTED: DEFRA OFFICIAL
Sent: 20 May 2013 12:43
To: 'Hull, Joel'
Cc: Atkinson, Nigel (Defra)
Subject: RE: Norfolk - Waste PFI

Hello Joel,

Thank you, this is very helpful, especially to have the final agreed wording of the motion as opposed to that which was published with the agenda.

Thanks also for the more general update and for keeping us informed.

You had a few questions in your email below and I will come back to you on these shortly.

Kind regards,

REDACTED: DEFRA OFFICIAL
Commercial Team
WIDP
Defra
Area 6C
Ergon House
Horseferry Road
London
SW1P 2AL
Mob: REDACTED
Waste Infrastructure Delivery Programme

END OF EMAIL CHAIN

-----Original Message-----

From: Hull, Joel
Sent: 22 April 2013 16:30
To: REDACTED: DEFRA OFFICIAL
Subject: RE: PI Programme

Hello REDACTED: DEFRA OFFICIAL

It's a pure case of availability I understand and an unfortunate knock on affect of the extended time the Inquiry has taken.

Regards

Joel Hull

Project Director Residual Waste Services
Environment, Transport and Development
Direct dial telephone number: REDACTED
E-mail: REDACTED

Norfolk County Council

General enquiries: 0344 800 8020 or information@norfolk.gov.uk
www.norfolk.gov.uk

-----Original Message-----

From: REDACTED: DEFRA OFFICIAL
Sent: 22 April 2013 16:06
To: Hull, Joel
Subject: RE: PI Programme

Hello Joel,

I saw the Outline Programme has now been updated along the lines you mentioned below. Could you please remind me of the reason for the break between completion of the main business and closing submissions?

Kind regards,

REDACTED: DEFRA OFFICIAL
Commercial Team
WIDP
Defra
Area 6C
Ergon House
Horseferry Road
London
SW1P 2AL
Mob: REDACTED
Waste Infrastructure Delivery Programme

-----Original Message-----

From: Hull, Joel
Sent: 17 April 2013 14:12
To: REDACTED: DEFRA OFFICIAL
Subject: PI Programme

Hello

I've just had been told that the Inspector has confirmed that closing submissions will take place 16/17 May but that the intention is still for the main business of the inquiry to conclude by the end of next week.

Best regards
Project Director - Residual Waste Services

END OF EMAIL CHAIN

From: REDACTED: DEFRA OFFICIAL
Sent: 16 May 2013 17:19
To: REDACTED: NCC OFFICIAL
Subject: WIDP/NCC call - 9am Friday 17 May

REDACTED: NCC OFFICIAL,

Thanks again for your help in finding a slot in Mike's diary tomorrow.

Please see below for the dial in details for the call with Nigel and myself. We agreed a 9am start and to allow 30 minutes for the call.

UK Freephone:	REDACTED
UK Direct:	REDACTED
Participant passcode:	REDACTED

I will dial in under a separate number as chairperson.

Kind regards,

REDACTED: DEFRA OFFICIAL

Commercial Team

WIDP

Defra

Area 6C

Ergon House

Horseferry Road

London

SW1P 2AL

Mob: REDACTED

Waste Infrastructure Delivery Programme