

From: REDACTED
Sent: 28 June 2011 10:04
To: REDACTED
Cc: REDACTED
Subject: Norfolk FBC

Hello

The first version of the FBC will be with you next Tuesday 05 July. Section 8 (finance) and Appendix J will then be updated with the latest model in mid July.

If there are elements you need sooner let me know as we have a late draft that I can let you have if you need it.

We are using the latest template, and intend to leave the user guidance notes in as footnotes for each section to help any FOI / publication of a redacted version on our website - is this approach okay with you?

I've asked REDACTED to provide the latest version of the MOU so we can include that too.

Best regards

REDACTED
Norfolk County Council
General enquiries: 0344 800 8020 or information@norfolk.gov.uk
www.norfolk.gov.uk

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*****Email chain ends*****

From: REDACTED
Sent: 30 June 2011 10:08
To: REDACTED
Subject: RE: ACTION FoI: Norfolk County Council Proposed Waste PFI Contract

Hello REDACTED

Thanks for coming back to me with this, I'm most grateful.

Good to hear that our input was of use, always happy to help.

All the best.

REDACTED

From: REDACTED
Sent: 30 June 2011 09:04
To: ETD FOI/EIR
Cc: REDACTED
Subject: RE: ACTION FoI: Norfolk County Council Proposed Waste PFI Contract

Hello REDACTED,

Just to let you know the outcome of the EIR case. Attached is the final response (names redacted) and the schedule of documents released. We have broadly gone along with your suggestions, but we decided to fully withhold some of the documents (instead of redacting parts of). Your suggestions and analysis were very helpful in this regard. We also removed names from item no. 19 (in the schedule), which I also attach FYI. You already have copies of the rest of the documents.

Thank you very much for your help on this; happy to discuss or clarify.


Response:

<<20110627 - RFI 4036 response v1_0 - NCC copy.pdf>> <<20110613 RFI 4036 Schedule of docs PIT outcome.doc>>

<<20101022 - email announcing approval of Preferred Bidder.pdf>>

thanks,

REDACTED

 Help us save paper - do you need to print this e-mail?

*****Email chain ends*****

From: REDACTED
Sent: 05 July 2011 18:26
To: REDACTED
Cc: REDACTED n
Subject: Norfolk Waste PFI - FBC
Importance: High

Hello

I've posted the Norfolk Waste PFI FBC to: pfiapplications@defra.gsi.gov.uk.

As it is a big file at 50MB+ I've zipped it. Your server may upload it overnight or reject it - if you see nothing tomorrow please let me know.

I will update Section 1.8 and 8, Appendices D and J when I have the latest Financial Model from Cory Wheelabrator which is due this Friday - you will have the updated version by 15 July.

Before I do that please let me know if you would prefer some elements cut back.

Thanks for your help.

Best regards

REDACTED

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*****Email chain ends*****

From: REDACTED

Sent: 13 July 2011 09:56

To: Applications, PFI (WIP)

Cc: REDACTED

Subject: RE: REDACTED Norfolk Waste PFI - FBC

Thanks for this REDACTED - this is in hand we have the model now, appendix B is also being updated.
Best regards

REDACTED

Norfolk County Council

General enquiries: 0344 800 8020 or information@norfolk.gov.uk

www.norfolk.gov.uk

From: Applications, PFI (WIP) [<mailto:pfiapplications@defra.gsi.gov.uk>]

Sent: 13 July 2011 09:38

To: REDACTED

Cc: REDACTED


Subject: RE: Norfolk Waste PFI - FBC

Hi REDACTED,

Thanks for sending through the document. I have just had a quick skim through and it looks fine, you've included the required information and I don't think anything needs to be taken out.

One crucial thing on the financials has cropped up (on one other project currently being considered for approval by Treasury); it appears that Treasury now require authorities/projects to re-run the PFI VFM model at the final FBC stage (to confirm that it remains consistent with OBC terms). They have stated that this is a requirement of the new Treasury Approval Process (post April 2011). So, grateful if you can ensure that that is done when you get the financial model.

thanks,
REDACTED

 Help us save paper - do you need to print this e-mail?

From: REDACTED
Sent: 05 July 2011 18:25
To: Applications, PFI (WIP)
Subject: FAO: Norfolk Waste PFI - FBC

Hello REDACTED

Please find attached the Norfolk Waste PFI FBC as a zipped word file with embedded documents.

I will update Section 1.8 and 8, Appendices D and J when I have the latest Financial Model which is due this Friday - you will have the updated version by 15 July.

Before I do that please let me know if you would prefer some elements cut back.

Thanks for your help.

Best regards

REDACTED

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*****Email chain ends*****

From: REDACTED
Sent: 18 July 2011 11:31
To: REDACTED
Cc: REDACTED
Subject: Norfolk Waste PFI - FBC

Hello

An updated version of the FBC (version 2.1) with a fresh model in appendix J has been sent
to pfiapplications@defra.gsi.gov.uk.

The model in the version sent on Friday (version 2.0) appeared as corrupted on some laptops
- let me know if you have any problems.

Regards
REDACTED
Norfolk County Council
General enquiries: 0344 800 8020 or information@norfolk.gov.uk
www.norfolk.gov.uk

From: REDACTED
Sent: 18 July 2011 09:28
To: REDACTED
Cc: REDACTED
Subject: RE: Norfolk Waste PFI - FBC

Hello

Apologies but please disregard this upload - the model in appendix J is corrupted - I'll reinsert the model and upload it again this morning.

REDACTED

Norfolk County Council

General enquiries: 0344 800 8020 or information@norfolk.gov.uk

www.norfolk.gov.uk

From: REDACTED

Sent: 15 July 2011 23:59

To: REDACTED

Cc: REDACTED

Subject: Norfolk Waste PFI - FBC

Hello

I've posted the updated Norfolk Waste PFI FBC to: pfiapplications@defra.gsi.gov.uk.

As it is a big file at I've zipped it. Your server may upload it overnight or reject it - if you see nothing on Monday morning please let me know.

Based on a new financial model it has an updated Section 1.8 and 8, Appendices B. The requested vfm assessment is in hand and I expect to send the completed version next week.

Thanks for your help.

Best regards

REDACTED

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*****Email chain ends*****

From: REDACTED
Sent: 18 July 2011 09:28
To: REDACTED
Cc: REDACTED
Subject: RE: Norfolk Waste PFI - FBC

Hello

Apologies but please disregard this upload - the model in appendix J is corrupted - I'll reinsert the model and upload it again this morning.

REDACTED
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*****Email chain ends*****

From: REDACTED
Sent: 19 July 2011 16:37
To: Applications, PFI (WIP)
Subject: RE: Financial Model


Great. Thanks for letting us know.

From: Applications, PFI (WIP) [<mailto:pfiapplications@defra.gsi.gov.uk>]
Sent: 19 July 2011 16:36
To: REDACTED
Subject: RE: Financial Model

REDACTED,

Got it and it's working fine.

thanks,
REDACTED

 Help us save paper - do you need to print this e-mail?

From: REDACTED
Sent: 19 July 2011 15:57
To: Applications, PFI (WIP)
Subject: Financial Model

Hello REDACTED

Now attached is the zipped financial model, at a smaller size than I anticipated. Again, if there are any technical gremlins in the unzipping process, let me know and I'll send an unzipped version.

Kind regards

REDACTED

Norfolk County Council

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*****Email chain ends*****

From: REDACTED

Sent: 19 July 2011 15:27

To: Applications, PFI (WIP)

Subject: RE: Norfolk Waste PFI - FBC

Yes REDACTED, I'll get them uploaded separately.

In case this is one thing you have spotted the financial model does include lines on some sheets for scenarios that will come up as not resolving as they are not relevant.

Best regards

REDACTED

Norfolk County Council

General enquiries: 0344 800 8020 or information@norfolk.gov.uk
www.norfolk.gov.uk

From: Applications, PFI (WIP) [mailto:pfiapplications@defra.gsi.gov.uk]

Sent: 19 July 2011 15:13

To: REDACTED


Subject: RE: Norfolk Waste PFI - FBC

Hello REDACTED,

Is it possible to send us the waste flow & financial models as separate files (rather than embedded). We are finding difficulty in getting the macros to work in the embedded documents.

thanks,

REDACTED

 Help us save paper - do you need to print this e-mail?

From: REDACTED

Sent: 18 July 2011 11:27

To: Applications, PFI (WIP)

Subject: FAO: Norfolk Waste PFI - FBC

Hello REDACTED

Please find attached the Norfolk Waste PFI FBC as a zipped word file with embedded documents. I've replaced the financial model used in Appendix J of the version sent on Friday 15 July as this was appearing as corrupted on some computers - if you have any problems let me know.

This update to the version sent on 05 July is based on the recent financial model - the updates are to Section 1.8 and 8, Appendices B and J.

The re-run the PFI VFM model at the final FBC stage your requested is in hand and should be completed this week - when it is I'll send the updated version.

Best regards

REDACTED

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*****Email chain ends*****

From: REDACTED

Sent: 19 July 2011 15:53

To: Applications, PFI (WIP)

Subject: RE: Norfolk Waste PFI FBC Waste Flow Model

Good. Thanks. Next to come is the financial model and this will, as you'll expect, be a large attachment!

Regards

REDACTED

From: Applications, PFI (WIP) [mailto:pfiapplications@defra.gsi.gov.uk]

Sent: 19 July 2011 15:51

To: REDACTED

Subject: RE: Norfolk Waste PFI FBC Waste Flow Model

REDACTED,

Got it and it's working! Thanks.

thanks,

REDACTED

📎 Help us save paper - do you need to print this e-mail?

From: REDACTED

Sent: 19 July 2011 15:41

To: Applications, PFI (WIP)

Subject: Norfolk Waste PFI FBC Waste Flow Model

Hello

Please find attached the Waste Flow model that was embedded in our FBC. I understand there have been some difficulties in opening this as an embedded file in the FBC so I attach it separately. I have tested this document and found that it opens fine when not embedded in a word document. However, if you do experience any further difficulties with this document please contact myself or REDACTED and we'll do what we can to help.

Kind regards

REDACTED

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*****Email chain ends*****

From: REDACTED
Sent: 21 July 2011 13:52
To: REDACTED
Cc: REDACTED
Subject: RE: Programme to financial close

Hello REDACTED

Sorry I missed you, I'm in the middle of some legal matters I can't put off so it will probably be tomorrow when I call.

Good news, we now have the vfm assessment and are doing our final check - so you can expect that to come through tomorrow.

Do you want the vfm inserted in Appendix D, eg as D1?

I presume so and this approach would be handy as it stops any renumbering / cross referencing issues, but let me know your requirements.

Regards

REDACTED
Norfolk County Council
General enquiries: 0344 800 8020 or information@norfolk.gov.uk
www.norfolk.gov.uk


From: REDACTED
Sent: 21 July 2011 13:47
To: REDACTED
Cc: REDACTED
Subject: Programme to financial close

Hello REDACTED,

Tried to call you earlier but didn't leave a message. I wondered whether you may be able to provide a more details about your timetable/programme (from now) to financial close; we would like to plan carefully our review timetable and factor in the Treasury approval process plus ministerial input, so it would be useful to have that information.

Happy to discuss over the phone any time today or tomorrow.

thanks,
REDACTED

 Help us save paper - do you need to print this e-mail?

From: REDACTED
Sent: 19 July 2011 15:27
To: Applications, PFI (WIP)
Subject: RE: Norfolk Waste PFI - FBC

Yes REDACTED, I'll get them uploaded separately.

In case this is one thing you have spotted the financial model does include lines on some sheets for scenarios that will come up as not resolving as they are not relevant.

Best regards

Norfolk County Council

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From: REDACTED
Sent: 22 July 2011 16:59
To: Applications, PFI (WIP)
Subject: FAO: Norfolk Waste PFI - FBC

<<FBC v3.0 sc.zip>>

Hello REDACTED

I've attached the Norfolk Waste PFI FBC as a zipped word file with embedded documents.

The new VFM model and an covering letter are in a renamed Appendix D in Section D2 as two inserted files.

I also brought the derogations tables in Appendix C1 bang up to date.

Best regards

REDACTED

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*****Email chain ends*****

From: REDACTED
Sent: 22 July 2011 17:39
To: REDACTED
Cc: REDACTED
Subject: RE: Norfolk Waste PFI - FBC with VFM Update

Hello REDACTED

Not a problem, that's coming early next week - have an excellent week off.

REDACTED

Norfolk County Council

General enquiries: 0344 800 8020 or information@norfolk.gov.uk
www.norfolk.gov.uk

From: REDACTED

Sent: 22 July 2011 17:38

To: REDACTED

Cc: REDACTED


Subject: RE: Norfolk Waste PFI - FBC with VFM Update

REDACTED,

Thanks for that. One outstanding item (my attached email to you yesterday refers) is the detailed programme to close. We need that to plan our timetable for the review of the FBC (both Defra & Treasury approval processes) to avoid unnecessary delays. I will be on leave next week so please send the information to REDACTED.

thanks,

REDACTED

 Help us save paper - do you need to print this e-mail?

From: REDACTED

Sent: 22 July 2011 17:04

To: REDACTED

Cc: REDACTED

Subject: Norfolk Waste PFI - FBC with VFM Update

Hello

I've posted the updated Norfolk Waste PFI FBC to: pfiapplications@defra.gsi.gov.uk. It includes the new VFM model and a covering letter, both in a renamed Appendix D in Section D2 as two inserted files.

I also brought the derogations tables in Appendix C1 bang up to date.

Let me know if there is anything else you need.

Best regards

REDACTED

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*****Email chain ends*****

From: REDACTED

Sent: 26 July 2011 19:20

To: REDACTED

Cc: REDACTED

Subject: RE: Norfolk Waste PFI - FBC - clarifications

Hello REDACTED

I've attached a first response to the questions to allow you to make some progress your end - an updated response covering the planning health check issues will be with you by Friday.

I'm now on leave until Monday 08 August so in the meantime please contact REDACTED and REDACTED with any requirements you have for the additional questions or further clarifications you need.

Thanks for your help and best regards

REDACTED

Norfolk County Council

General enquiries: 0344 800 8020 or information@norfolk.gov.uk

www.norfolk.gov.uk

<<Norfolk final FBC review clarifications- v1_0.doc>>

From: REDACTED

Sent: 23 July 2011 21:34

To: REDACTED

Cc: REDACTED

Subject: Norfolk Waste PFI - FBC - clarifications

Hello REDACTED,


Please find attached our first batch of clarifications. As I mentioned earlier, I will be on leave next week so, in my absence, please send any response to REDACTED (copied) and all copyees to this email. The financial and commercial clarifications will follow early next week.

I will pick up any outstanding issues on my return the following week.

<<Norfolk final FBC review clarifications- v1_0.doc>>

thanks,

REDACTED

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*****Email chain ends*****

From: REDACTED
Sent: 03 August 2011 19:01
To: REDACTED
Cc: REDACTED
Subject: RE: Norfolk Waste PFI - FBC - clarifications

Hello REDACTED

Please find attached the clarifications requested with your e-mail below. We are currently working on your further clarification requested yesterday, 2 August. I have not included REDACTED on the distribution list as I do not have REDACTED e-mail address. Would it be possible for the attached to be forwarded to REDACTED as REDACTED has requested?

Kind regards

REDACTED

From: REDACTED
Sent: 28 July 2011 20:59
To: REDACTED
Cc: REDACTED
Subject: Norfolk Waste PFI - FBC - clarifications

Hi REDACTED,

As per REDACTED's e-mail below, please find attached the financial and commercial clarifications. Please feel free to call if you have any questions.

Regards,

REDACTED

Department for Environment, Food and Rural Affairs (Defra)

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*****Email chain ends*****

From: REDACTED
Sent: 04 August 2011 09:30
To: REDACTED
Cc: REDACTED
Subject: RE: Norfolk Waste PFI - FBC - clarifications

Hello REDACTED

Please find the "NCC first responses" attached with the following changes:

1. They are now in plum (I hope) and dated
2. In 18 changes are all shown as point rather than percentage movements

Again, would it be possible to forward a copy to REDACTED?

Kind regards

REDACTED

Department for Environment, Food and Rural Affairs (Defra)

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*****Email chain ends*****

From: REDACTED
Sent: 11 August 2011 10:36
To: REDACTED
Cc: REDACTED
Subject: Re: FOI

Hello REDACTED

Yes, its a surprise they didn't come to us first. We haven't received a recent request, we had one a few months ago and released nothing as we didn't have one then.

If we received a request now we probably wouldn't release anything as until the Defra scrutiny process is concluded the FBC is still in draft form. When it is approved in its final form we will then redact it and put it on our website. That is our current intention but we consider each request on its merits.

My view of a suitable response on this would be along the lines 'we are working with the Authority on its Final Business Case and until that process is complete it is not appropriate for us to release any information but you can of course contact the Authority directly' - an approach for you to consider anyway.

Hope that helps.

Best regards
REDACTED

-----Original Message-----

From: REDACTED
To: REDACTED
CC: REDACTED
Sent: Thu Aug 11 09:41:07 2011
Subject: FOI

Hello REDACTED,

Have you had any FOI requests for release of your FBC? If so, have you released anything in response?

Just wondered because we have received one and were wondering why the applicant didn't go to the county council in the first place.

thanks,

REDACTED

P Help us save paper - do you need to print this e-mail?

From: REDACTED
Sent: 11 August 2011 09:19
To: REDACTED
Subject: Close Update

Department for Environment, Food and Rural Affairs (Defra)

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*****Email chain ends*****

From: REDACTED
Sent: 12 August 2011 18:47
To: REDACTED
Cc: REDACTED
Subject: RE: FOI

Hello REDACTED

We'd like you to consider the merits of these reasons for non disclosure at this time as this is 'information intended for future publication' (ie we will publish a redacted version when the FBC is approved as the final copy):FOI sections 36 'effective conducting of public affairs', and FOI 43 'commercial interest'.

Request No 1

You could answer to 1 yes, that we have submitted documents relating to our Final Business Case and that the above applies and that they should contact the Authority.

Then you can answer to 2 - 'not relevant as 1 applies'.

To answer three is then provision of (redacted if necessary) emails if you have any.

Request No2.

You could answer to 1 yes, that we have submitted documents relating to our Final Business Case and that the above applies and that they should contact the Authority.

Can you discuss these with REDACTED and REDACTED - both are in early next week, as they may have a view as well.

REDACTED
Norfolk County Council
General enquiries: 0344 800 8020 or information@norfolk.gov.uk
www.norfolk.gov.uk

From: REDACTED
Sent: 12 August 2011 10:03
To: REDACTED
Cc: REDACTED
Subject: RE: FOI

REDACTED,

CC REDACTED

There are now two FOI requests which I have replicated below asking for, more or less, the same information. Grateful if you can consider and let us know what you would like withheld (as before, with specific references to the EIRs).

REQUEST NO.1

Dear [DEFRA]

Following your dealing with a request for information made to you by Ray Harding on the 4th May 2011, I would be grateful if you could supply me with the following further information and supporting documentation, in relation to the awarding of waste PFI credits to Norfolk County Council:

- 1. Whether Norfolk County Council have submitted their Final Business Case to Defra and a copy of this if available.*
- 2. If Norfolk County Council have not submitted their Final Business Case, a copy of the most recent version of the Revised Outline Business Case*
- 3. Any correspondence between Norfolk County Council and Defra regarding when Norfolk County Council plan to submit their Final Business Case to Defra (whether they have or not already submitted this)*

If necessary please treat this as a request under the Freedom of Information Act 2000.

Yours sincerely

[NAME REDACTED]

REQUEST NO. 2

Norfolk County Council's application for PFI funding of the Willows power & recycling centre.

Please provide me with a copy of the final business case for this development which I understand has been submitted recently to DEFRA. Please treat this as a FOI request

[NAME REDACTED]

thanks,

REDACTED

II Help us save paper - do you need to print this e-mail?

*****Email chain ends*****

From: REDACTED
Sent: 16 August 2011 11:14
To: REDACTED
Cc: REDACTED
Subject: RE: FOI

Hello REDACTED

Thank you for your email.

REDACTED has checked the two emails and we have no issue with their release.

I will get back to you in detail about the FBC but just so you are aware - we would **not** wish it to be released at this time. We do have plans for a redacted version to be released on our website but not until a more appropriate time - i.e. once the process has been concluded and it has been fully approved by Defra.

I will come back to you in detail by the end of the week.

Thanks

REDACTED

Norfolk County Council

General enquires: 0344 800 8020 or information@norfolk.gov.uk
www.norfolk.gov.uk

From: REDACTED
Sent: 16 August 2011 10:59
To: REDACTED
Cc: REDACTED
Subject: RE: FOI

REDACTED,

Hi. The deadline for FOI request No. 1 is tomorrow. We intend to release the attached two emails (with names redacted). **Please can you confirm your consent by close today.**

We will also extend the deadline by 20 working days in relation to the release of the FBC and would be grateful for your comments on its release.

Thanks for your help

REDACTED
WIDP Programme Office

*****Email chain ends*****

From: REDACTED
Sent: 18 August 2011 13:29
To: REDACTED
Cc: REDACTED
Subject: RE: FOI

Hello REDACTED

I thought it would be prudent to make you aware that we have now directly received FOI request two, word for word, as outlined in REDACTED s email below.

As this is the case, I think it would be of value, once the Council has had time to consider our response to your original query, if we were to ensure our responses were as consistent as possible.

Tomorrow is my last day with the council so I am endeavouring to put a draft response to your query together for discussion by my colleagues. I would imagine following these discussions they will come back to you as soon as possible with our formal response to your query.

If you do have any queries or questions after Friday then please contact REDACTED or REDACTED directly.

Thanks

REDACTED

Norfolk County Council

General enquires: 0344 800 8020 or information@norfolk.gov.uk
www.norfolk.gov.uk

*****Email chain ends*****

From: REDACTED
Sent: 22 August 2011 11:03
To: REDACTED
Cc: REDACTED
Subject: RE: FW: Norfolk Waste PFI - FBC - comp on term clarifications

Hello REDACTED

Please find attached the Authority's responses to the 2nd iteration of the Widp Clarifications Matrix.

Kind regards

REDACTED

From: REDACTED
Sent: 15 August 2011 13:44
To: REDACTED
Cc: REDACTED
Subject: RE: FW: Norfolk Waste PFI - FBC - comp on term clarifications


REDACTED,

As promised, see attached follow-up clarifications.

<<Norfolk final FBC review clarifications- 2nd iteration.doc>>

thanks,

REDACTED

 Help us save paper - do you need to print this e-mail?

From: REDACTED
Sent: 15 August 2011 12:45
To: REDACTED
Cc: REDACTED
Subject: RE: FW: Norfolk Waste PFI - FBC - comp on term clarifications

Hi REDACTED,

Yes, definitely.

I am cc-ing this to REDACTED because I thought REDACTED was planning to e-mail it to you on Friday last week.

Regards,

REDACTED

From: REDACTED
Sent: 15 August 2011 11:09
To: REDACTED
Cc: REDACTED
Subject: RE: FW: Norfolk Waste PFI - FBC - comp on term clarifications

Hello REDACTED

We are now working on the clarifications below.

Is it still the intention to send us an updated template indicating which issues are closed/noted/still open as indicated in your e-mail of 9 August?

Kind regards

REDACTED

Department for Environment, Food and Rural Affairs (Defra)

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