

DEFENCE REFORM REVIEW

TERMS OF REFERENCE

The Review is to be a fundamental examination of how the Ministry of Defence is structured and managed. Its purpose is to develop a new model for Departmental management, which is simpler and more cost-effective, with clear allocation of responsibility, authority and accountability.

The Review should take account of:

- the Secretary of State's vision of a leaner and less centralised Department that is built around policy and strategy, the Armed Forces, and procurement and estates;
- the need for a more effective and efficient approach to force generation;
- the need to deliver integrated Defence outputs, including in current operations, and the importance of joint Service activity and effective military/civilian cooperation for that purpose;
- the need to reduce MOD running costs significantly;
- any decisions of the Strategic Defence and Security Review which significantly impact on Defence organisation and management; and
- the Permanent Secretary's role as principal Accounting Officer for the Defence budget.

The Review will be overseen by a steering group (the Defence Reform Unit) chaired by Lord Levene, the other members of which will be:

Baroness Noakes
Dr David Allen
Raymond McKeeve
Björn Conway
George Iacobescu
Gerry Grimstone
General Sir Nick Houghton
Ursula Brennan

Detailed work in support of the Review will be undertaken by a small team within the Ministry of Defence.

The Review should aim to provide final recommendations by the end of July 2011.