

<b>Ministry of Defence</b> <b>Structural Reform Plan Monthly Implementation Update</b>	<b>January 2011</b>
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### 1) Actions due to be completed in January 2011

Section	Action	Status
2.1	Introduce Armed Forces Bill	Complete
4.4(i)	Identify sustainable development principles to deliver Defence in the most effective, efficient and sustainable way	Complete
4.4(ii)	Identify sustainable development vision, goals and objectives that are aligned with Government sustainability targets and that produce benefits for Defence	Complete

### (2) Actions due to be started by end January 2011

Section	Action	Status
1.3(i)a	Remove the Royal Navy component of the Joint Harrier Force from service (due to complete Apr 2011)	Already complete
1.3(i)b	Decommission HMS ARK ROYAL (due to complete Apr 2011)	Work ongoing
1.3(i)c	Reduce by four the number of frigates (due to complete Apr 2011)	Work ongoing
1.3(iii)b	Remove the RAF component of the Joint Harrier Force from service (due to complete Apr 2011)	Already complete
2.2	Issue a revised Service Personnel Strategy to include New Employment Model principles (due to complete Mar 2011)	Work ongoing
2.3(ii)	Include Service pay in the Fair Pay Review (due to complete Mar 2011)	Work ongoing
2.5(i)b	Research developing a post traumatic stress disorder screening tool (due to complete Sep 2011)	Work ongoing
2.5(i)c	In co-operation with 'Big White Wall' or similar network, design a mental wellbeing website (due to complete Sep 2011)	Work ongoing
2.5(ii)b	Commission a national service to improve access to mental health services for veterans, including the introduction of 30 mental health nurses (or equivalents) in Mental Health Trusts (due to complete Mar 2011)	Work ongoing
2.6(i)b	Design process to administer scholarships for the children of Service personnel killed on active service (due to complete Sep 2011)	Work ongoing
3.2	Conduct work-stream analysis to review effectiveness and efficiency of: (a) policy, strategy, financial planning and performance management, (b) Armed Forces force generation, including harmony and tour length, (c) Acquisition and support, (d) Corporate services and estates, and (e) Top-level governance, and the most senior posts (due to complete May 2011)	Work ongoing
3.3	Complete the Defence Reform Unit's review (due to complete Jul 2011)	Work ongoing
4.3(i)	Take forward activities to achieve efficiencies through implementing changes to Service and civilian allowances (due to complete Apr 2015)	Work ongoing
4.3(ii)	Take forward activities to achieve efficiencies through estate rationalisation (both sales	Work

	and running cost savings) (due to complete Apr 2015)	ongoing
4.3(iii)	Take forward activities to achieve efficiencies through equipment support savings (due to complete Apr 2015)	Work ongoing
4.3(iv)	Take forward activities to achieve efficiencies through training efficiencies (due to complete Apr 2015)	Work ongoing
4.3(v)	Take forward activities to achieve efficiencies through administrative cost savings (due to complete Apr 2015)	Work ongoing
4.3(vi)	Take forward activities to achieve efficiencies through reductions in commodity spend (due to complete Apr 2015)	Work ongoing
4.3(vii)	Take forward activities to achieve efficiencies through contract renegotiation (due to complete Apr 2015)	Work ongoing
4.4(iii)	Identify the key areas of Defence where the application of the principles will produce the greatest improvement in performance (due to complete Apr 2011)	Work ongoing
4.4(iv)	Identify a supporting behavioural and governance change programme (due to complete Apr 2011)	Work ongoing

### Explanation of missed deadlines

In January 2011, the MOD did not miss any deadlines in its Structural Reform Plan.

The status of missed deadlines from previous reports is:

Deadline missed	Status	Comments
Launch a dedicated 24-hour support line for ex-Service personnel	Still not complete	Contractual negotiations between the Department of Health, Combat Stress and the preferred supplier are nearing completion but have taken longer than anticipated. The support line is now expected to be operational in February 2011.