

## Joint United Nations Programme on HIV/AIDS (UNAIDS)

Multilateral Aid Review (MAR) Update 2013 progress rating:



**MAR 2011: Adequate Value for Money for UK Aid**

| <b>Progress assessment</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                           |
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| <b>Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>Strong progress on administration cost savings, progress on financial resource management and on explaining how they achieve results, but need to ensure such results are shared more widely. Progress was sufficient to improve the overall value for money assessment to “good”.</b> |
| <b>Baseline</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                           |
| <p>The Joint United Nations Programme on HIV/AIDS (UNAIDS) is charged with delivering an effective response to the global HIV/AIDS pandemic. Its joint programme coordinates the efforts of 11 UN agencies (called co-sponsors) that work on HIV/AIDS.</p> <p>The MAR highlighted several strengths:</p> <ul style="list-style-type: none"> <li>• Significant contribution to facilitating progress on HIV/AIDS at the global level, including meeting the HIV/AIDS relevant MDGs.</li> <li>• Strong gender focus including internal policies and use of evidence to inform policy and programme decisions.</li> <li>• Strong partnership behaviour performance.</li> </ul> <p>The MAR 2011 also highlighted several weaknesses:</p> <ul style="list-style-type: none"> <li>• Struggles to show consistent results in developing countries.</li> <li>• Inadequate results framework and lack of clarity and authority which weakens leadership in developing countries.</li> <li>• Existence of two financial systems complicated management of poorly performing projects through co-sponsors.</li> </ul> <p>DFID’s reform priorities for the MAR Update were:</p> <ul style="list-style-type: none"> <li>• A stronger contribution to better local division of labour and joint planning and implementation – assessed under <u>contribution to results</u>;</li> <li>• A strengthened results framework with clearer links between results at output and outcome levels, and clear indicators to measure success – assessed under <u>strategic and performance management</u>;</li> <li>• The establishment of one administration system – assessed under <u>financial resources management</u>;</li> <li>• Improved cost control and clearer evidence that UNAIDS Secretariat challenges its Co-sponsors to achieve value for money at all levels – assessed under <u>cost and value consciousness</u>.</li> </ul> |                                                                                                                                                                                                                                                                                           |
| <b>Summary of overall progress</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                           |
| <p>Given the progress made by UNAIDS to address the reforms, in particular the improvement of the score for cost and value consciousness, the overall value for money rating will change from adequate to good.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                           |

| <b>Progress against reform priorities</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                      |                                                                                                               |                                                                                       |
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| <b>MAR reform component</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>MAR 2011 score</b>                                                                | <b>Progress rating</b>                                                                                        | <b>MAR Update score, if any change</b>                                                |
| <p><b>Contribution to results</b><br/>Improved its results in country by aligning its human resources and job profiles with its strategic priorities and redeploying 80 staff in key countries. However, UNAIDS has not gone far enough in prioritising resources to the countries with the most cases/higher rates of HIV.</p>                                                                                                                                                                    |    | <br>Reasonable progress    |                                                                                       |
| <p><b>Strategic and performance management</b><br/>UNAIDS improved the results framework which monitors the combined results of the cosponsors and added a clearer results chain UNAIDS has developed a web-based tool, which was used in 2012 to collect the results of the 11 cosponsors for the first time.</p>                                                                                                                                                                                 |    | <br>Reasonable progress    |                                                                                       |
| <p><b>Financial resources management</b><br/>UNAIDS has moved to one administration system, which has brought considerable benefits in terms of both staff and financial management.</p>                                                                                                                                                                                                                                                                                                           |  | <br>Reasonable progress  |                                                                                       |
| <p><b>Cost and value consciousness</b><br/>UNAIDS has made 13% efficiency savings on administration costs between 2011 and 2012. The level of savings exceed our expectations and evidence suggests that UNAIDS has made the changes in a strategic way. The Strategic Investment Framework and the tool developed by UNAIDS entitled 'Investing for Results. Results for People' help guide investment priorities in countries that are cost-effective, efficient and produce maximum impact.</p> |  | <br>Significant progress |  |