



DfT Board



Norman Baker MP
Parliamentary under Secretary



Rt Hon Simon Burns MP
Minister of State for Transport



Rt Hon Patrick McLoughlin MP
Secretary of State for Transport



Stephen Hammond MP
Parliamentary under Secretary



Clare Moriarty
Director General,
Rail Group



Sam Lairdlaw
Non-Executive



Alan Cook
Non-Executive



Sally Davis
Non-Executive



Ed Smith
Non-Executive



Mary Reilly
Non-Executive



John Kirkland
Non-Executive



Richard Brown
Non-Executive



Lucy Chadwick
Director General,
International,
Security and
Environment Group



Philip Rutnam
Permanent Secretary



Steve Gooding
Director General,
Roads, Traffic and Local Group



David Prout
Director General,
High Speed 2 Group



Jonathan Moor
Director General,
Resources and Strategy Group

International, Security and Environment Group



Tricia Hayes



Ian Woodman



Michael Hurwitz



Alan Massey
Chief Executive

- Transport Security Strategy**
Beth Sizeland
- Aviation Policy Implementation**
Kate Jennings
- Maritime Commerce and Infrastructure**
Linda Willson
- Environmental Strategy**
Rupert Furness
- Rail Accident Investigation Branches**
Carwyn Griffiths
- Director, Maritime Operations**
Richard Parkes
- International Transport Analysis**
Emma Campbell
- Airports Commission**
Philip Graham
- Maritime Security**
Caroline Billingham
- Office of Low Emission Vehicles**
Steve Clinch
- Marine Accident Investigation Branch**
Steve Clinch
- Director, Maritime Safety and Standards**
Philip Naylor
- Aviation, Maritime and Environmental Statistics**
Julie Brown
- Aviation Safety and Environment**
Adam Simmons
- International Co-operation**
John Parkinson
- Air Accidents Investigation Branch**
Keith Conradi
- Director, Strategy and Finance**
Jane Jackson
- Aviation Security**
Phil Dykes
- International Vehicle Standards**
Ian Yarnold
- Aviation Policy and Security Reform**
Ben Smith

Highways Agency



Graham Dalton
Chief Executive

*Reports direct to the Permanent Secretary

- Asset Delivery**
David Brewer
- Traffic Management**
Simon Sheldon-Wilson
- Major Projects**
Peter Adams
- Network Services**
Vacant
- Finance and Business Services**
Stephen Dauncey
- Commercial & Procurement**
David Poole
- Strategy and Planning**
Ginny Clarke

- Central**
Patrick Carney
- Regional Control Centres**
James Lowth
- Yorkshire and North East**
Vanessa Gilbert
- North West**
Matt Sweeting
- East**
David Ginnell
- Midlands**
Tim Harbat
- South West**
Mike Wilson
- South East**
Jon Griffiths
- M25**
Simon Jones
- Traffic Technology**
Robert Castleman
- Contract Strategy**
David Grunwell
- Portfolio Office**
Doug Sinclair
- Lean**
Derek Drysdale
- Financial Control**
Nick Sharnan
- Commercial**
Mark Oleron
- Major Projects South**
Christopher Taylor
- Major Projects Midlands and South West**
Russell Wallis
- Major Projects North**
Jeremy Bloom
- National Traffic Operations**
Steve Crosswhite
- Service Delivery**
Pete Martin
- Service Development**
David Stones
- Directorate Planning and Performance Management**
Christine Atkins
- Corporate Group**
Angela Koenig
- National Health and Safety**
Paul Mitchell
- Network Planning and Performance**
Martin Fellows
- Operational and Technical Solutions**
Andrew Jones
- Communications**
Gill Stevens
- Change Initiative**
Mike Fargher
- Major Projects Finance**
Christine Leung
- Network Delivery and Development**
Finance
- Operations and Support**
Richard Wilson
- Human Resources**
Les Brewer
- Audit and Assurance**
Sharon McCarthy
- Procurement**
Godfrey Short

Roads, Traffic and Local Group

- Motoring, Freight and Local**
Vacant
- Local**
Graham Pendlebury
- Transport Direct and Travel Information**
Nick Halsey
- Strategic Roads and Smart Ticketing**
John Dowle
- Managing Director, Motoring Services**
Brian Etheridge

- Statistics, Road and Freight**
June Bowman
- Freight, Operator Licensing and Roadworthiness**
Duncan Price
- Road User Licensing, Insurance and Safety**
Jessica Matthews
- Dangerous Goods**
Jeff Hart
- Traffic**
Anthony Boucher
- London**
Caroline Wood
- Buses and Taxis**
Anthony Ferguson
- Statistics Travel and Safety**
Tim Stamp
- Local Transport Funding, Growth and Delivery**
Stephen Filer
- Cities Policy and Delivery**
Mike Fawcett
- Local Economics**
Fiametta Gordon
- Sustainable Accessible Travel**
Pauline Reeves
- Road Charging and Smart**
Paul O'Sullivan
- Strategic Sponsorship and Investment**
Fiona Wilson
- Smart Ticketing**
Jenni Borg
- HGV Levy**
Sacha Hattas
- Shared Services Transformation**
Graham Stockbridge
- Shared Services Futures and SSC Client**
Vacant
- Agency Sponsorship**
Policy
- Government Car Service**
Claire Spink
- IT Services**
Ian Leat
- Director of Resources and Deputy Chief Executive**
Paul Coombs
- Director of Scheme Management and External Relations**
Peter Heam
- Director of Organisation Development**
Paul Satoro
- Next Generation Testing Director**
Alex Fiddes
- Chief Information Officer**
Andy White
- Operations Director**
Heather Cruickshank
- Finance Director**
Nick Carter
- Finance and Corporate Services**
Kathy Gillatt
- Chief Driving Examiner**
Lesley Young
- Engagement and Communication**
Vacant
- Regulation, Standards and Development**
Mark Magge
- Human Resources**
Andrew Beveridge
- Finance Director**
Rachel Cunningham
- Human Resources and Estates**
Phil Bushby
- Chief Operating Officer**
Judith Whitaker
- Chief Technology Officer**
Iain Patterson
- Corporate Affairs Director**
Hugh Evans
- Transformation Director**
David L. Evans
- Technical and Quality**
Tony Stanning
- China and India**
Andy Grimm
- European Operations**
John Bragg
- Finance, Accounts and ICT**
Aidan Buckle
- Market Surveillance and Dangerous Goods**
Brian Perrett
- Central Services**
Mary Fraser
- North American Operations**
Rob Broylefield
- Asia/Pacific**
Michael Mulvaney
- Business Development**
Paul Higgs

Motoring Agencies

- Vehicle and Operator Services Agency***
Alastair Peoples
Chief Executive
- Driving Standards Agency***
Malcolm Dawson
Chief Executive
- Driver & Vehicle Licensing Agency**
Paul Markwick
Chief Executive
- Vehicle Certification Agency**
Vacant

High Speed 2 Group

- HS2 Policy, Legislation and Funding**
Marin Capstick
- HS2 Strategy and Engagement**
Jonathan Sharrock
- HS2 Programme Sponsorship, Technical and Commercial**
Michael Hurn

- Programme Office**
Richard Bennett
- Policy and Funding**
Jill Adam
- Legislation and Environment**
David Buttery
- Property Compensation**
Richard Buckley
- Delivery, Operational and Regulatory Framework**
Caroline Bolwood
- Policy, Legislation and Funding Board Secretariat**
Vacant
- Business Case and Analysis**
Serena Cussons
- Regeneration and Places**
Alan Hughes
- Phase 2 Consultation**
Andrew Cooke
- Strategy Board Secretariat**
Cathy Jenkins
- Growth Task Force**
Matt Coleman
- Insight Cell**
Vacant
- HS2 Phase 1 Major Stations and Core Infrastructure Sponsorship**
David Rea
- HS2 Phase 2 Major Stations and Core Infrastructure Sponsorship**
Vacant
- HS2 Commercial, Systems and Rolling Stock**
Vacant
- Asset Sales**
Jerry Uppshall
- Infrastructure Finance**
Caroline Low
- Strategic Finance and Planning**
Natshe Robinson
- Financial Control and Governance**
David Buchan
- Business Partner, Rail Group**
David Payne
- Business Partner, Information and Sponsorship**
Leslie Gilbert
- Deputy Chief Economist**
Laura Fellows
- Deputy Chief Scientific Adviser and Head of Science and Research**
Miles Elden
- Social Research and Evaluation**
Deirdre O'Reilly
- In-house Analytical Consultancy**
Richard Taylor
- Transport Appraisal and Strategic Modelling**
Neil Shorten
- Strategy Unit**
Liz Hunter
- Property**
Malcolm Twite
- Procurement Strategy**
Simon Lyford
- Procurement Assurance**
Vacant
- Operations**
John Gilbert
- Change**
Bill Feinstein
- HR Operations**
Eddie March
- HR Policy**
Judith Marshall-Camm
- DTI(C) Senior Business Partner**
Janet Barker

Resources and Strategy Group

- Corporate Finance**
Nick Joyce
- Group Finance**
Stephen Park
- Group Internal Audit**
Nicholas Haigney
- Analysis and Strategy**
Tracey Walther
- Group Procurement**
Melinda Johnson
- Group Human Resources**
Alison Rumsey
- Chief Scientific Adviser**
Professor Rod Smith

Units reporting direct to the Permanent Secretary

- General Counsel**
Christopher Muttukumaru
- Deputy General Counsel**
Cathryn Scott
- Principal Private Secretary and Head of Private Office**
Phil West
- Group Communications**
Vickie Sheriff

- Rail Projects (including Transport and Works Act Orders)**
Stephen Cave
- Rail and London**
Martin Bedford
- Rail Commercial Contracts and Procurement**
Tim Reardon
- Organisation and Accident (including information rights and information security)**
Brian Dickinson
- Legislation and Regulatory Reform**
Roderick Jones
- Better Regulation and EU Transparency Policy**
Hannah John
- Drivers and Roads Policy**
Colin Gregory
- Highways and Freight**
Hussein Kaya
- Drivers and Roads Agencies - delivery of legal services to the agencies**
Richard Sorlin
- Aviation and Competition**
David Brouitt
- Marine, Environment and Planning**
Rob Caule
- Private Secretary to Rt Hon Simon Burns MP**
Rosa Estevez
- Private Secretary to Stephen Hammond MP**
Tom Newman-Taylor
- Private Secretary to Norman Baker MP**
Alex Philpott
- Private Secretary to the Permanent Secretary**
Natalie Golding
- Parliamentary Clerk**
James Langston
- Private Secretary to Special Advisers**
Mark Southon
- Private Office Business Manager**
Anne Broome
- Governance**
Elliot Shaw
- Press Office and Speech Writers**
Wendy Fielder
- Strategic and Digital Communications**
Heleen Mason
- Campaigns, Publishing and Internal Communications**
Heleen Clark

Our vision is for a transport system that is an engine for economic growth, but one that is also greener, safer and improves quality of life in our communities