

Progress Update DFID Management Response to the Independent Commission for Aid Impact recommendations on: DFID's Climate change Programme in Bangladesh, November 2011

ICAI Recommendation	Accept/Partially Accept/Reject	Original Management Response		March 2013 Update
		Action	Target Date	
Recommendation 1: DFID should ensure that organisations implementing UK aid are selected competitively and managed according to clear performance targets, set out in a service level agreement.	Accept	1. We will review our agreements with partners on the Climate Change Programme in Bangladesh. Where performance targets are not sufficiently focused, we will sharpen them to ensure accountability for delivery is fully measurable. We will also set in place systems and appropriate internal staffing structures to track administrative costs and overheads more closely.	December 2012	<u>Already Completed</u>
		2. At Headquarters level, discussions will continue on improving World Bank Trust Funds as a mechanism for country delivery, to increase effectiveness, accountability and value for money.	On-going	Completed DFID Bangladesh has fed into high level discussions and work streams within HQ Departments on the Trust Fund (TF) portfolio managed by the World Bank to <ul style="list-style-type: none"> i) make spend as effective as possible and ii) ensure DFID's spend is more strategic and aligned

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				<p>with DFID's Structural Reform Plan</p> <p>An ambitious workplan has been agreed at headquarters level with the World Bank which is focussed on</p> <ul style="list-style-type: none"> • Management of Trust Funds • Working on agreed performance and standards for Trust Funds • Improving the results focus of Trust Funds. <p>A new strategy was agreed by the Executive Management Committee in December 2012 which outlined key principles for engaging with Trust Funds and elaborated DFID's plans for improving their effectiveness.</p>
		<p>3. We will further strengthen staff skills for effective management of programme partners and programme delivery.</p>	<p>December 2012</p>	<p>Completed The Team Leader for Climate Change and Disaster Resilience Team is now in</p>

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				place along with a new Climate Change advisor and trained programme management administrative staff.
Recommendation 2 : DFID should ensure that all UK resources that support Bangladesh's response to climate change are managed in a co-ordinated and integrated manner	Accept	4. DFID will actively use its role as co-chair of the Local Consultative Group on Environment and Climate Change to ensure better integration across all key Climate Change and environment programmes in Bangladesh.	On-going	Already Completed
		5. DFID Bangladesh will proactively facilitate improved programmatic integration between the Comprehensive Disaster Management Programme (CDMP) managed by UNDP, and the Bangladesh Climate Change Resilience Fund (BCCRF) administered by the World Bank. We will also ensure better links with centrally funded initiatives through the World Bank (i.e. Pilot Programme for Climate Resilience)	Meeting regularly from January 2012. Outcomes reported by December 2012	Off-track A work plan showing cross-linking between programmes will be available by October 2013

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			and UN (i.e. Global Environment Facility).	
		6.	DFID Bangladesh will increase its engagement with donor partners particularly around the annual review process to encourage better integration of all programmes. As new interventions are planned by DFID and others, we will encourage consolidation of existing funding mechanisms as a first choice.	On-going Completed Review processes for CDMP are harmonised amongst donors. Review processes for BCCRF are harmonised amongst donors.
		7.	DFID Bangladesh is reviewing its staffing and will increase staff to manage the Climate Change portfolio. As well as improving accountability of partners on delivery schedule and quality, this will also improve the focus on integration of programmes.	August 2012 Completed Refer to Action 3 above.
Recommendation 3 : DFID should support monitoring by local and international civil society organisations of the	Accept	8.	DFID endorses this recommendation but recognises that this work will be outside the remit of any single climate change supported programme (e.g. the BCCRF). The achievements of the Bangladesh	Initially raise idea at LCG December 2011. Scope options for such a body by June Completed The scoping exercise was completed in January 2013 (funded by DFID). DFID Bangladesh's plans for future funding include an allocation to

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activities and achievements of the Bangladesh Climate Change Strategy and Action Plan.		<p>Strategy and Action Plan will be an accumulation of efforts including GoB's own Climate Change Trust Fund, the Pilot Programme for Climate Resilience, CDMP and many other projects and programmes. However, we will raise the issue within the GoB/Donor/Civil Society Coordination body – the Local Consultative Group on Environment and Climate Change (LCG). Through the LCG we will seek opportunities to establish the recommended monitoring body. Possible funding could be allocated within the next commitment of Climate Change funding – the full shape of the future programme will be designed during 2012.</p>	2012	operationalise a formal monitoring mechanism.
		<p>9. DFID will negotiate with the Government of Bangladesh and donors co-funding the BCCRF programme and agree an action plan for improved monitoring, including a transparent mechanism for reporting progress of fund allocation and implementation.</p>	July 2012	<p>Off track The last six months have seen DFID leading intensive donor efforts in this area, with signs from the World Bank that it will now address outstanding monitoring and review issues. This progress is recognised in</p>

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				the March 2015 Annual programme Review (to be published shortly). A plan will be in place by October 2013.
Recommendation 4 : DFID in Bangladesh should use the programme to fund research and activities to address migration caused by climate change over the next 20-30 years. It should support building capacity to deal with such effects of climate change.	Partially Accept	10. DFID will monitor closely the outputs from both CDKN (Climate and Development Knowledge Network) and BCCRF studies to ensure application of results in current and future decision making processes.	On-going	Completed Specific Work by CDKN in supporting research into the on-ground realities of climate change induced displacement, and identification of policy gaps is now complete. Initial findings from the qualitative data are already being shared by the Refugee and Migratory Movements Research Unit (RMMRU) of the University of Bangladesh with policy makers and other stakeholders in various national and regional forums and workshops. Policy briefs and working papers are being finalised.
		11. DFID will engage with the UN International Organisation on Migration (IOM) to better understand migration issues in Bangladesh and	April 2012	<u>Already Completed</u>

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		see where programmatic work can be strengthened		
Recommendation 5: DFID should plan more explicitly for what will happen at the end of the programme. In particular, more effort is needed to build capacity within government to enable activities and administration to be led by local, not international, institutions.	Accept	12. DFID will review the work plans of both key programmes (BCCRF and CDMP) to ensure work plans clearly include capacity building within the relevant Government of Bangladesh (GoB) ministries to take forward climate change activities, and exit strategies. This includes not only the host ministries (Ministry of Environment and Forests for BCCRF and Ministry of Food and Disaster Management for CDMP) but also other key line ministries.	July 2012	Already Completed
		13. For BCCRF in particular, clear criteria for national capacity to manage the funds will be developed during 2012. This will enable GoB and development partners to track progress in developing these capacities to enable a full handover of management of the BCCRF to	July 2012	Off track In December 2012, DFID led a BCCRF visioning process across the development community and with Government. With a lead role played by DFID the World Bank has now started

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		GoB.		developing a plan for transition for BCCRF. This plan will be in place by October 2013.